

Invitation letter to the Annual General Meeting of Shareholders for 2026

P.C.S. Machine Group Holding Public Company Limited

Friday, 24 April 2026 at 1.30 p.m.

via electronic means only in accordance (E-Meeting) with the Emergency Decree on Electronic Media Conferences B.E. 2563 (2020) and other applicable laws

The Company kindly requests the cooperation of shareholders and/or proxies to review the registration procedures for the E-Meeting.

Please prepare the required identification documents for verification and study the voting procedures and attendance steps. Alternatively, you may consider appointing the Company's Independent Directors as your proxy to attend and vote on your behalf.

Shareholders or proxies can submit a request to attend the meeting (E-Request)

at : <https://pcsgh.thekoble.com/agm/emeeting/index/1>

From April 17, 2026, until the conclusion of the meeting.



Table of Contents

		Page
Invitation letter to the Annual General Meeting of Shareholders for 2026		1
Accompanying Documents for the Meeting Agenda		
Enclosure 1	Registration Form (Submitted to the shareholders by post)	[*]
	Annual Registration Statement / Annual Report for 2025 (Form 56-1 e-One Report) (QR code format) (Accompanying document for Agenda Item No. 1)	
Enclosure 2	List and profiles of directors retiring by rotation being nominated for reappointment for another term (Accompanying document for Agenda Item No. 4)	13
Enclosure 3	Policy, criteria, and method for the nomination of directors (Accompanying document for Agenda Item No. 4)	19
Enclosure 4	Information in relation to profile and work experience of the auditors (Accompanying document for Agenda Item No. 6)	21
Accompanying Documents for attending the Meeting		
Enclosure 5	Articles of Association of the Company regarding meeting of shareholders	22
Enclosure 6	Guideline for the registration, appointment of proxy, rules for attending The shareholders' meeting via electronic media (E-AGM)	26
Enclosure 7	Details of independent directors whom are proposed to be a proxy of shareholders	33
Accompanying Documents for the Proxy		
Enclosure 8	Acceptance for the invitation of online meeting	-
Enclosure 9	Proxy Form A and B	-

1 April 2026

Subject: Invitation to the Annual General Meeting of Shareholders for 2026

To: Shareholders

- Enclosures
1. Registration Form and the Annual Registration Statement / Annual Report for 2025 (Form 56-1 e-One Report) in the QR Code format
 2. List and profiles of directors retiring by rotation and being nominated for reappointment for another term
 3. Policy, criteria and method for the nomination of the Board of Directors
 4. Information in relation to profile and work experience of the auditors
 5. Articles of Association of the Company regarding meeting of shareholders
 6. Guideline for the registration, appointment of proxy, rules for attending the shareholders' meeting via electronic media (E-AGM)
 7. Details of independent directors whom are proposed to be a proxy of shareholders
 8. Acceptance for the invitation of online meeting
 9. Proxy Forms A and B

P.C.S. Machine Group Holding Public Company Limited (the “**Company**”) would like to inform you that the Board of Directors of the Company has resolved to convene the Annual General Meeting of Shareholders for 2026 on Friday, 24 April 2026 at 1.30 p.m., via an electronic means (the meeting will be held via electronic means only) in accordance with the criteria prescribed by the Emergency Decree on Electronic Media Conferences B.E. 2563 (2020) and other applicable laws and regulations.

In order to set the agenda for the Annual General Meeting of Shareholders for 2026, the Company has made an announcement to invite the shareholders to propose meeting agenda items during 16 December 2025 to 15 January 2026. However, at the end of such period, no agenda items had been proposed to the Annual General Meeting of Shareholders for 2026. Accordingly, the Company would like to inform the meeting agendas of the Annual General Meeting of Shareholders for 2026 as follows:

Agenda Item 1 To consider and acknowledge the operational results of the Company for 2025

Objectives and Rationale: The Company prepared the report on the operational results of the Company for 2025 ended 31 December 2025, as shown in Section 3 of the Financial Statements and Notes to Financial Statements, of the Annual Registration Statement / Annual Report for 2025 (Form 56-1 e-One Report) (in the form of QR code as set out in the registration form), which has been delivered to all shareholders together with the invitation letter to the meeting.

Opinion of the Board of Directors: The Board of Directors considered and deemed it appropriate to report the operational results of the Company for 2025 ended 31 December 2025 to the shareholders' meeting for acknowledgement.

Remark: This agenda item is for acknowledgement; therefore, no votes will be cast.

Agenda Item 2 To consider and approve the Statement of Financial Positions and the Comprehensive Income Statement of 2025 for the year ended 31 December 2025

Objectives and Rationale: The Company prepared the Statement of Financial Positions and the Comprehensive Income Statement of 2025 for the year ended 31 December 2025 as shown in the Annual Registration Statement / Annual Report for 2025 (Form 56-1 e-One Report) (in the form of QR code as set out in the registration form), which has been delivered to all shareholders together with the invitation letter to the meeting. The Statement of Financial Positions and the Profit and Loss Statement of 2025 for the accounting period ending 31 December 2025 had been audited by the Company's Certified Public Accountant, EY Office Company Limited, as reviewed by the Audit and Risk Management Committee and considered by the Board of Directors.

Summary of Financial Statements for the financial year ended 31 December 2025

Unit: Million Baht

Descriptions	Year 2025	Year 2024	Changes YoY (%)	Ratio to Sales 2025	Ratio to Sales 2024
Sales Revenue	2,974.4	3,214.5	-7.5%		
Other Revenue	23.4	25.5	-8.2%		
Total Revenue	2,997.8	3,240.0	-7.5%		
Cost of Goods Sold	2,216.4	2,382.1	-7.0%	74.5%	74.1%
Gross Profits	758.0	832.4	-8.9%	25.5%	25.9%
SG&A	209.4	219.9	-4.8%	7.0%	6.8%
Net Profit	544.4	631.8	-13.8%	18.2%	19.5%
- Local Business	587.8	695.9	-15.5%	19.6%	21.5%

Descriptions	Year 2025	Year 2024	Changes YoY (%)	Ratio to Sales 2025	Ratio to Sales 2024
- Overseas Business	(24.4)	(31.4)	22.4%	0.8%	1.0%
- Impairment loss on financial assets from the overseas business	(31.7)	(11.2)			
- Gain (Loss) on Fx (Unrealized)	12.6	(21.5)			

Opinion of the Board of Directors: The Board of Directors considered and deemed it appropriate to propose that the shareholders' meeting consider and approve the Statement of Financial Positions and the Profit and Loss Statement of 2025 for the accounting period ending 31 December 2025, which had been audited by the Company's Certified Public Accountant, EY Office Company Limited, as reviewed by the Audit and Risk Management Committee and considered by the Board of Directors.

Remark: A resolution on this agenda item shall be approved by a majority vote of shareholders attending the meeting and casting their votes.

Agenda Item 3 To consider and approve the dividend payment for Operation Result of 2025

Objectives and Rationale: The Company has established a policy to distribute dividends of at least 50 percent of the net profit pursuant to the separated financial statements of the Company after deduction of tax and legal reserves as required by laws. However, such dividend payment shall be subject to being the Company's reserves for future investment or being working capital of the Company as well as other necessities in the future.

The Company will not further allocate the annual net profits for legal reserve as the Company's legal reserve has fully reached 10% of the registered capital in accordance with the law.

Opinion of the Board of Directors:

1. Acknowledge the interim dividend payment from the operating result of the Company for the accounting period from 1 January 2025 to 30 June 2025, at the rate of THB 0.15 per share, per share from the total of 1,525,000,000 shares, deducted by the treasury stock of 75,000,000 shares, resulted to the 1,450,000,000 ordinary shares of the Company that entitled to receive dividends, equal to the dividend payment totaling THB 217.50 million. Such dividend payment was paid from the net profit from BOI-promoted business. The payment of interim dividend was approved by the

Board of Directors' Meeting No. 4/2025 on 8 August 2025. In this regard, the interim dividend was paid to the shareholders on 5 September 2025.

2. Approve to propose that the Shareholders' Meeting consider and approve the dividend payment from the operating result of the Company for 2025 at the rate of THB 0.27 per share, totaling THB 391.5 million. After the deduction of interim dividend for the accounting period from 1 January 2025 to 30 June 2025, at the rate of THB 0.15 per share, totaling THB 217.50 million as mentioned above, the Company will pay the remaining dividend for the second half of 2025 performance, from 1 July 2025 to 31 December 2025, at the rate of THB 0.12 per share, from the total of 1,525,000,000 shares, deducted by the treasury stock of 75,000,000 shares, resulted to the 1,450,000,000 ordinary shares of the Company that entitled to receive dividends, equal to the dividend payment totaling THB 174 million. Such remaining dividend payment is paid from the net profit and retained earnings from the BOI-promoted businesses.

The shareholders who receive dividend from this amount shall not be subject to withholding tax. The dividend payment proposal is in accordance with the Company's dividend payment policy. The Company will not allocate the profits for additional legal reserve as the Company has fully allocated legal reserve in accordance with requirements under the law.

In this regard, the Company has scheduled the Record Date to determine the shareholders who are entitled to receive the dividend payment on 8 May 2026 (XD on 7 May 2026) and the dividend will be paid on 21 May 2026. However, the right to receive such dividend is not certain until the approval from the Shareholders' Meeting is obtained.

Comparison of dividend distribution in 2025 to the preceding accounting years is as follows:

Details of Dividend Payment	Accounting Year 2025 (Proposed)	Accounting Year 2024	Accounting Year 2023	Accounting Year 2022
1. Net profit for the year according to the separated financial statement after deductions of tax and legal reserve (THB million)	568.97	674.86	413.23	674.24
2. Number of shares (million shares)	1,450	1,525	1,525	1,525

Details of Dividend Payment	Accounting Year 2025 (Proposed)	Accounting Year 2024	Accounting Year 2023	Accounting Year 2022
3. Yearly dividend (THB/share)	0.27	0.25	0.40	0.35
4. Total dividend paid (THB million)	391.5	381.25	609.99	533.75
5. Proportion of dividends compared to net profit for the year pursuant to the separated financial statement after deductions of tax and legal reserve	68.81%	56.49%	147.61 %	79.16 %

Remark: A resolution on this agenda item shall be approved by a majority vote of shareholders attending the meeting and casting their votes.

Agenda Item 4 To consider and approve the appointment of directors in place of the directors who are due to retire by rotation.

Objectives and Rationale: Pursuant to Section 71 of the Public Limited Company Act B.E. 2535 (1992) (as amended) (“the PLC Act”) and Article 17 of the Company’s Articles of Association, it is required that at every annual general meeting of shareholders, one-third of the current number of directors of the Company shall retire. If the number of directors cannot be divided exactly into three parts, the number of directors closest to one-third shall retire. The directors retiring by rotation may be re-elected.

For the Annual General Meeting of Shareholders for 2026, there are 3 directors who are due to retire by rotation, as follows:

- 1). Mr. Pakhawat Kovithvathanaphong Independent Director
Chairman of the Audit and Risk Management Committee
- 2). Mr. Koonchorn Roumanachai Director
- 3). Mr. Phon-ke Rungrotkitiyot Director

The Company made an announcement via its website providing an opportunity for shareholders to nominate candidate(s) with qualifications as required by the PLC Act, laws governing securities and stock exchange, and the Company’s corporate governance policy to be elected as directors from 16 December 2025 to 19 January 2026. There was no candidate nominated by the shareholders once the period was over.

The Nomination and Remuneration Committee therefore considered and opined that the three directors, i.e., **Mr.Pakhawat Kovithvathanaphong**, **Mr.Koonchorn Roumanachai**, and **Mr.Phon-ke Rungrotkitiyot**, are knowledgeable and experienced, which would be beneficial to the operation of the Company in the future with regard to business continuity management and thus deemed it appropriate to propose to the Board of Directors' meeting to consider and reappoint these three directors to hold office as directors for another term.

The details of the biographies, educational backgrounds, and working experience of the directors who are due to retire by rotation and are nominated for reappointment for another term are set out in Enclosure 2.

Opinion of the Board of Directors: The Board of Directors has considered the qualifications, knowledge, and working experience in accordance with the Policy, Criteria and Method for the Nomination of Directors, according to the process specified by the Company as set out in Enclosure 3. The Board of Directors (by a majority vote without the directors who are due to retire by rotation) was of the view that the nominated candidates to hold office as directors are knowledgeable, experienced, and have qualifications in accordance with relevant regulations and suitable for the Company's business operations which would be beneficial to the operation of the Company in the future with regard to business continuity management. Therefore, the Board of Directors deemed it appropriate to propose the shareholders' meeting to approve the appointment of all three directors who are due to retire by rotation to hold office as directors for another term, namely:

- 1). **Mr. Pakhawat Kovithvathanaphong** Independent Director
Chairman of the Audit and Risk Management
Committee
- 2). **Mr. Koonchorn Roumanachai** Director
- 3). **Mr. Phon-ek Rungrotkitiyot** Director

Mr. Pakhawat Kovithvathanaphong (having served as an independent director and Chairman of the Audit and Risk Management Committee of the Company for a period of 7 years 5 months since assuming the position) , who is nominated as an independent director, the Board of Directors has considered that **Mr. Pakhawat Kovithvathanaphong** has qualifications in accordance with the relevant laws and regulations relating to independent directors and has complete independence according to the definition of an independent director of the Company in accordance with applicable laws, who can give independent and relevant

opinions. Furthermore, Mr. Pakhawat Kovithvathanaphong does not hold any position as a director or an executive in other companies which may result in the conflict of interest against the Company.

Remark: A resolution on this agenda item shall be approved as follows: the persons who received the highest votes in the respective order are elected as directors in accordance with the intended number of directors; and, in the case where any persons so elected in a next lower order have equal votes such that the number of the elected persons exceeds the number of directors intended to be elected, the Chairman shall have a casting vote according to the Article 16 of Company's Articles of Association.

Agenda Item 5 To consider and approve the directors' Remunerations for 2026

Objectives and Rationale: The Board of Directors has established the policy on directors' remuneration by delegating the Nomination and Remuneration Committee to propose the directors' remuneration based on the operational results of the Company and compare the remuneration with other listed companies in the same industry and companies of similar size while taking into consideration the appropriate factors concerning the duties and responsibilities of the Board of Directors.

Opinion of the Board of Directors: The Board of Directors considered and deemed it appropriate to propose that the shareholders' meeting consider and approve the determination of remuneration of directors for 2026 in the amount of not exceeding THB 10 million, which is the same rate as 2025. The details of remuneration for directors are as follows:

Board of Directors / Subcommittees	Monthly remuneration (THB)		Meeting allowance /Time (THB)	
	Current	Proposed	Current	Proposed
Board of Directors				
1) Chairman	30,000	30,000	40,000	40,000
2) Directors	20,000	20,000	30,000	30,000
Subcommittees :				
1. Audit and Risk Management Committee				
2. Nomination and Remuneration Committee				
3. Sustainability and Corporate Governance Committee				
1) Chairman	-	-	40,000	40,000
2) Directors	-	-	25,000	25,000

Board of Directors / Subcommittees	Monthly remuneration (THB)		Meeting allowance /Time (THB)	
	Current	Proposed	Current	Proposed
Directors' bonus/year (THB)	Exclusively paid to non-executive directors. The amount is in line with the Company's profitability, dividends and employee bonuses, with a limit of not exceeding THB 5,000,000			

Other remuneration and benefits: None

In 2025, the total remuneration and gratuity of the Board of Directors are approximately THB 7.57 million, which does not exceed the aforementioned criteria. Details regarding the subcommittees' responsibilities and remuneration in 2025 can be found the Annual Report (56-1 e-One Report) for 2025.

Remark: A resolution on this agenda item shall be approved by no less than two-third of the votes of shareholders present at the meeting.

Agenda Item 6 To consider and approve the appointment of the auditors and the determination of the audit fee for 2026

Objectives and Rationale: In accordance with Section 120 of the PLC Act, it is required that the Annual General Meeting of Shareholders appoint an auditor and determine the amount of the audit fee of the company every year. An auditor may be re-elected. Article 36 of the Company's Articles of Association also specifies that an auditor shall be appointed and the auditor's fee shall be approved at every annual general meeting of shareholders. Therefore, the Company is required to propose to the shareholders' meeting to consider and approve the appointment of auditors and the determination of the audit fee of the Company every year.

Opinion of the Audit and Risk Management Committee: The Audit and Risk Management Committee considered the appointment of auditors of the Company by taking into account expertise and experience, as well as the independence of auditors, and also considered the audit fee in accordance with the duties and responsibilities, and proposed to the Board of Directors to consider and propose that the shareholders' meeting appoint the auditors from EY Office Company Limited as the audit firm of the Company, and the following auditors, namely:

Name	Certified Public Accountant	Year(s) of Auditing
1. Mr. Serm Brisuthikun	9452	-
2. Mr. Precha Arunnara	5800	-
3. Ms Watoo Kayankannavee	5423	-

As the auditors of the Company, any one amongst the three auditors shall perform an audit and provide opinions on financial statements of the Company. The audit fee for 2026 is determined at the amount not exceeding THB 3,200,000, which is the same rate as 2024 - 2025.

In this regard, the proposed auditors do not provide other services to the Company and have no relationships and/or interests with the Company, its subsidiaries, its executives, its major shareholders, or persons related to the aforementioned persons. Consequently, they are sufficiently independent to audit and provide opinions on the Company's financial statements.

Opinion of the Board of Directors: The Board of Directors deemed it appropriate to propose that the shareholders' meeting approve the appointment of the auditors from EY Office Company Limited as the audit firm of the Company and the following auditors, namely, appointment of Mr. Serm Brisuthikun, Certified Public Accountant No. 9452, Mr. Precha Arunnara, Certified Public Accountant No. 5800 and/or, and/or Ms Watoo Kayankannavee, Certified Public Accountant No. 5423, of EY Office Company Limited as the auditors of the Company. In this regard, any one amongst the three auditors shall perform an audit and provide opinions on financial statements. In this regard, information in relation to profile and work experience of the Auditors are set out in *Enclosure 4*, and it is deemed appropriate to propose to the shareholders' meeting to consider and approve the audit fee for 2026 as shown in the table below.

(Unit: THB)

Remuneration of Auditor	Year 2026 (Current proposal)	Year 2025	Year 2024
Audit fee	3,200,000	3,200,000	3,200,000

The audit fee for 2025 does not include other service fees (Non-audit fee) in the amount of THB 100,000 that the Company paid as reimbursement for auditing in compliance with the conditions of the promotional certificate.

Other service fees (Non-audit fee) for 2026 are fees for auditing financial reports of overseas subsidiaries to prepare consolidated financial statements for the year in the amount of THB

200,000 and the amount of not exceeding THB 100,000 for auditing in compliance with the conditions of the promotional certificate.

Remark: A resolution on this agenda item shall be approved by a majority vote of shareholders attending the meeting and casting their votes.

Agenda Item 7 To consider and approve the amendment to Clause 30 of the Articles of Association of the Company in relation to the number of authorized directors.

Objectives and Rationale: In order to enhance flexibility in the Company's operations and the execution of transactions.

Opinion of the Board of Directors: The Board of Directors deemed it appropriate to propose that the shareholders' meeting approve the amendment to Clause 30 of the Articles of Association of the Company in relation to the number of authorized directors

Comparative Table of the Company's Existing Articles of Association and the Proposed Amendment

Existing Articles of Association	Proposed Amendment
<p>Article 30</p> <p>The directors authorized to sign on behalf of the Company are three (3) directors who sign jointly and affix the Company's seal.</p> <p>The Board of Directors has the power to consider, determine and amend the names of the directors authorized to sign on behalf of the Company.</p>	<p>Article 30</p> <p>The directors authorized to sign on behalf of the Company are two (2) directors who sign jointly and affix the Company's seal.</p> <p>The Board of Directors has the power to consider, determine and amend the names of the directors authorized to sign on behalf of the Company.</p>

In addition, it was approved to propose to the Shareholders' Meeting to consider authorizing any director authorized to sign and bind the Company as stated in the Company's affidavit, or any person designated by such director, to take any actions necessary to complete the registration of the amendment to the Company's Articles of Association with the Department of Business Development, Ministry of Commerce, in accordance with the approval. Such person shall also be authorized to amend or supplement the wording of the amended Articles of Association if the Registrar of Public Limited Companies issues any order and/or recommendation requiring revisions to such wording, provided that such revisions do not

materially affect the substance of the approved amendment to the Company's Articles of Association.

Remark: The resolution on this agenda item shall be passed by no less than three-quarters of the vote of shareholders attending the Meeting and being entitled to vote.

Agenda Item 8 To Consider Other agenda (if any)

Opinion of the Board of Directors: The Board of Directors considered and deemed it appropriate to provide the shareholders an opportunity to ask questions (if any) and the Board of Directors to answer or clarifies the questions to the shareholders.

The Company determined the names of shareholders who are entitled to attend the Annual General Meeting of Shareholders for 2026 (Record Date) on 10 March 2026.

The Company will open for registration of attendees at the Annual General Meeting of Shareholders for 2026 via electronic media (E-AGM) starting from 12.30 pm. The Company recommends the shareholders to study the guideline for the registration, appointment of proxy, rules for attending the shareholders' meeting via electronic media (E-AGM) as set out in Enclosure 6. This meeting using Electronic Devices (E-AGM)

via the system of OJ International Co., Ltd. For any queries, please forward your questions to the E-mail address: ir@pcsg.com

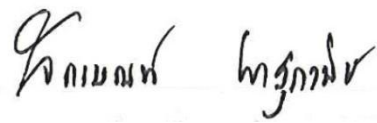
The shareholders can grant proxy to the Company's independent director to attend the meeting and vote on behalf of the shareholders. Details of independent directors who are proposed to be a proxy of shareholders are set out in Enclosure 7. Please use either Proxy Form A or Proxy Form B as set out in Enclosure 9. In the case of any foreign shareholder appointing a custodian to deposit shares, such foreign shareholder shall use Proxy Form C which can be downloaded from the Company's website via www.pcsg.com.

The shareholders can submit the proxy form with its supporting documentation to: P.C.S. Machine Group Holding Public Company Limited, Investor Relation Department, No. 2/1-9 Moo 3, Kokgroad Subdistrict, Muang District, Nakhon Ratchasima Province 30000, Tel. 044-701300 Ext.34625 E-mail : ir@pcsg.com by 17 April 2026.

In this regard, the Company has prepared the Annual Registration Statement / Annual Report for 2025 (56-1 e-One Report) and financial statements for the accounting year ended 31 December 2025 (in the form of QR code as set out in the registration form) which have been distributed to the shareholders herewith. The Company prepared the reports only in an electronic format, and no hard copy will be provided. This is a part of our business operation with responsibility with the goal to reduce environmental impact and climate crisis from business operation.

Please be informed accordingly.

Sincerely Yours,



Mr. Chakramon Phasukavanich

Chairman of the Board

Remark.

1. *This Notice of Invitation and its Attachments are also posted on the Company's website www.pcsgh.com from 25 March 2026. For any queries, please forward your questions (if any) to E-mail address: ir@pcsgh.com or the Company's address.*
2. *The Company attached proxy form (Form A, B and C) on the Company's website at www.pcsgh.com. In addition, the shareholders can send the proxy form via email at ir@pcsgh.com*

List and profiles of directors retiring by rotation
and being nominated for reappointment for another term

Name	: Mr. Pakhawat Kovithvathanaphong	
Current Position	: Chairman of the Audit and Risk Management Committee and Independent Director	
Type of Nominating Director	: Chairman of the Audit and Risk Management Committee and Independent Director	
Age (Years)	: 76	
Nationality	: Thai	
Education	: Bachelor Degree of Economics (First Class Honors), Thammasat University Master's Degree of Marketing and Finance, Wharton School University of Pennsylvania Honorary Doctorate Degree in Business Administration, Khon Kaen University in 2022	
Director Training Program	: Bachelor Degree, Thailand National Defense College Batch 344 Certificate of Leadership Program, Capital Markets Academy Batch 5 Director Certification Program (DCP) Certificate course of Corporate Governance for Director and Senior Executive of State Enterprises and Public Organization, King Prajadhipok's Institute Batch 15 Executive Program in "Energy Literacy for a Sustainable Future" TEA Class 12, Thailand Energy Academy	
Shareholding in the Company	: 0.03% (as of 10 March 2026)	
Date for appointment	: 16 November 2018	
Total of years as a Director	: 7 Years 5 Months	
Including the time to hold the Director until the end of this proposed term	: 10 Years 5 Months	
Director Position in Companies	: 2 Companies, namely	
Other listed companies	: 1. Holding a position as an independent director and audit committee in Window Asia Public Company Limited. Holding a position as a director in Dusit Thani Public Company Limited	
Non-listed companies	: 1 Company	
Directorship/Management in other companies, which may be in conflict of interest of the Company	: None	
Experience	: 2026 - Present Audit Committee and Independent Director, window Asia Public Company Limited. 2017 - Present Independent Director and Investment Committee, Dusit Thani Public Company Limited. 2014 - Present Director, Sukhumvit Medical 62 Co., Ltd.	

- 2020 - Present Board of Directors and the Nomination and Remuneration Committee TRIS Rating Co., Ltd.
- 2016 – Present Director and Advisor, Center for Business Competitiveness Enhancement (CBCE)
- 2008- Present Advisor of the Master of Economics Program in Financial Economics
Faculty of Economic Development (Part time) National Institute of Development
Administration
- 2021- Present Sub-Committee for Performance Evaluation of State Enterprises in Transport Branch
State Enterprise Policy Office
- 2010 - 2025 Advisor to the Board of Directors, Association of Thai Securities Companies
- 2013 - 2025 Director and Treasurer of the Professor Sangvian Intarachai Foundation
- 2016 – 2024 Chairman of the Board of Directors, Trinity Watthana Public Company Limited
Trinity Securities Group
- 2019 - 2024 Vice President, Thai Listed Companies Association (TLCA)
- 1999 – 2023 Chairman of the Audit Committee and Independent Director, Land and Houses Public
Company Limited.
- 2013 - 2022 Human Capital Management Club, Thai Listed Companies Association
- 2010 - 2017 Director and Chairman of TSFC Securities Public Company Limited
- 2016 - 2017 Vice Chairman of Thai Bond Market Association.
- 2015 - 2017 Qualified Director, Government Pension Fund
- 2011 - 2018 Independent Director and Audit Committee, Thai Rubber Latex Corporation (Thailand)
Public Company Limited.

Meeting attendance in 2025 : Board of Directors: 6/6 times
year (Times) Audit Committee and Risk Management Committee: 4/4 times

Name : Mr. Koonchorn Roumanachai
 Current Position : Director
 Type of Nominating Director : Director
 Age (Years) : 65
 Nationality : Thai
 Education : Bachelor Degree of Industrial Engineering, King Mongkut's Institute of Technology
 North Bangkok
 Director Training Program : Director Certification Program (DCP) in 2014



Shareholding in the Company : None (as of 10 March 2026)
 Date for appointment : 28 April 2017
 Total of years as a Director : 6 Years
 Including the time to hold the Director until the
 end of this proposed term : 9 Years

Director Position in Companies

Other listed Companies : None
 Non-listed companies : None

Directorship/Management in other companies, : None
 which may be in conflict of interest of the
 Company

Experience

2017 – present: Director, P.C.S. Machine Group Holding Public Company Limited
 2013 – 2015: Director, P.C.S. Machine Group Holding Public Company Limited
 2013 – 2019: Director, P.C.S. Precision Works Co., Ltd.
 2013 – 2019: Director, P.C.S. Die Casting Co., Ltd.
 2013 – 2019: Director, P.C.S. Forging Co., Ltd.

Meeting attendance in 2025 : Board of Directors: 6/6 times
 year (Times)

\

Name : Mr. Phon-ek Rungrotkitiyot

Current Position : Director

Type of Nominating Director : Director

Age (Years) : 42

Nationality : Thai

Education : Bachelor's Degree of Mechanical Engineering, University of Tennessee, USA.

Director Training Program : Director Certification Program (DCP) in 2014

Shareholding in the Company : 15.08% (as of 10 March 2026)

Date for appointment : 28 April 2017

Total of years as a Director : 9 Years

Including the time to hold the Director until the end of this proposed term : 12 Years

Director Position in Companies

 Other listed Companies : None

 Non-listed companies : 1 Company

Directorship/Management in other companies, which may be in conflict of interest of the Company : None

Experience

 2017 – present: Director, P.C.S. Machine Group Holding Public Company Limited

 2014 – present: Director and Managing Director, P.C.D.Y. Corporation Co., Ltd.

 2015 – present: Managing Director, P.C.S. Energy Co., Ltd.

 2015 – present: Managing Director, P.C.S. Energy Two Co., Ltd.

 2013 – 2019: Director, P.C.S. Precision Works Co., Ltd.

 2013 – 2019: Director, P.C.S. Die Casting Co., Ltd.

 2013 – 2019: Director, P.C.S. Forging Co., Ltd.

 2013 – 2015: Board of Directors P.C.S. Machine Group Holding Public Company Limited

Meeting attendance in 2025 year (Times) : Board 02025 Directors: 6/6 times



Definition of Independent Directors

Definition of Independent Directors of the Company is in accordance with the requirements of the Office of the Securities and Exchange Commission and the Stock Exchange of Thailand.

1. Holding not more than 1 percent of the total number of shares with the voting rights of the Company, parent company, subsidiaries, associated companies, major shareholders, or controlling persons of the Company. In this case, for the purpose of calculation, the number of shares held by the related person of each member of the Audit Committee shall also be included.
2. Neither being a director who takes part or used to take part in management, nor being or used to be an employee, staff, an advisor who receives regular salary, nor the controlling person of the Company, parent company, subsidiaries, associated companies, major shareholders or the controlling person of the Company, unless such director has resigned from such position for at least two years.
3. Not being a blood-related person nor legally related as father, mother, spouse, brother, sister and children, including being the spouse of the children of the executives, major shareholders, controlling persons or the persons who will be nominated as the executive or controlling person of the Company or subsidiaries.
4. Neither having, nor used to have any business relationship with the Company, parent company, subsidiaries, associated companies, major shareholders, or controlling persons of the Company in the manner that may obstruct the exercise of independent judgment as a member of the Audit Committee. Moreover, a member of the Audit Committee must neither being, nor used to be a key shareholder or controlling person of the entities having business relationship with the Company, parent company, subsidiaries, associated companies, major shareholders, or the controlling persons of the Company, unless such director has resigned from such position for at least two years.

The term “business relationship” under the first paragraph shall include any normal business transaction, rental or lease of immovable property, transaction relating to assets or services or granting or receipt of financial assistance through receiving or extending loans, guarantee, providing assets as collateral, and any other similar actions, which result in the Company or the counterparty being subject to indebtedness payable to the other party in the amount of three percent or more of the net tangible assets of the Company or twenty million Baht or more, whichever is lower, The amount of such indebtedness shall be calculated according to the method for calculation of value of connected transactions under the Notification of the Capital Market Supervisory Board. The consideration of such

indebtedness shall include indebtedness occurred during the period of one year prior to the date on which the business relationship with the persons commences.

5. Neither being, nor used to be the auditor of the Company, parent company, subsidiaries, associated companies, major shareholders, controlling persons of the Company, nor being a key shareholder, controlling person or partner of the audit office having the auditor providing auditing service to the Company, parent company, subsidiaries, associated companies, major shareholders, or the controlling persons of the Company, as a member, unless such director has resigned from such position for at least two years.
6. Neither being, nor used to be a provider of any professional services including the legal advisory or financial advisory services that received fees in the amount of more than Baht Two million per year from the Company, parent company, subsidiaries, associated companies, major shareholders, or controlling persons of the Company, nor being shareholder, the controlling person, or partner of such professional services provider, unless such director has resigned from such position for at least two years.
7. Not being a director who has been appointed as a representative of the Company, major shareholders or shareholders relating to major shareholders.
8. Neither operating the business having the same nature which significantly competes with the business of Company or its subsidiaries, nor being a significant partner or a director who involves in the management, nor being an employee, staff, a member, and a consultant who receives regular salary, or holds more than 1 percent of the total number of shares with the voting rights of a company that operates the business having the same nature and significantly competes with the businesses of the Company or its subsidiaries.
9. Having no other conditions that may obstruct the independent expression of comment on the Company's operation.

Policy, Criteria and Method for the Nomination of DirectorsPolicy

The Board of Directors realizes the importance and benefits of diversity of the Board of Directors' structure (Board Diversity) in terms of professional skills, specialization, age and gender, which enhances the effective determination of the policies and the decision-making of the Board of Directors. The Nomination and Remuneration Committee is therefore responsible for considering and determining the criteria and method for the nomination of the Company's directors so that the Company has appropriate elements and structure of the Board of Directors in line with the direction of its business operation and has qualified directors in accordance with the principles of Good Corporate Governance.

Criteria and Method for Nomination of Directors

1. The Nomination and Remuneration Committee considers nominating persons from the following sources:
 - 1.1 Suggestion of the Company's Directors
 - 1.2 Shareholders who hold shares and have voting rights in aggregate of not less than 5 percent of the total shares with voting rights of the Company
 - 1.3 Third-party consultants
 - 1.4 Database of directors from the Thai Institute of Directors (Thai IOD)
2. The Nomination and Remuneration Committee considers the appropriateness of the knowledge and experience of the business and industry in which the Company operates, the specialization beneficial to or required by the Company, diversity in various aspects such as independence, professional skills, age, gender etc. by using the Board Skill Matrix.
3. The Nomination and Remuneration Committee verifies persons who are to be nominated as qualified in accordance with the laws and requirements of regulatory authorities such as the Public Limited Company Act B.E. 2535 (1992) (as amended) and the Securities and Exchange Act B.E. 2535 (1992) (as amended) as well as the relevant notifications, regulations and/or rules.
4. In case that an existing director is to be re-elected for another term, the Nomination and Remuneration Committee may consider the dedication of such director and the performance during the term of directorship as well as the number of listed companies in which such director takes the position of director, which should not be in excess of three listed companies.

5. In the case of nominating an independent director, the Nomination and Remuneration Committee shall consider the independence of the person to be nominated as an independent director according to the criteria specified by the Office of the Securities and Exchange Commission and the criteria of the Company. If an existing independent director is to be re-elected for another term, the term of directorship should continue from the date of being elected as an independent director the first time and should not exceed 9 years or as deemed appropriated by the Board of Directors. If an independent director is knowledgeable, expertise, and experienced and/or considered for continuity in management which will be beneficial to the operation in accordance with the Company's business plan, such independent director may be considered to hold office for no more than 1 term.
6. The Nomination and Remuneration Committee shall select and list the names of the best qualified persons to be proposed by the Board of Directors to the Shareholders' Meeting or for nomination by the Board of Directors in the case that the position of director becomes vacant for any reason other than retirement by rotation.
7. The Nomination and Remuneration Committee approaches persons who have qualifications in accordance with the specified criteria to ensure that such persons will be pleased to accept the position of director in the Company if appointed by the Board of Directors or shareholders.

Information in relation to profile and work experience of the Auditors
EY Office Co., Ltd.("EY")

1. Mr. Serm Brisuthikun
Age : 45 years
Academic Qualification
 - Bachelor degree of Accounting, Chulalongkorn UniversityCPA (Thailand) No. : 9452
Date of CPA Registration : 1 April 2008
Current Position : Partner, Auditor
Years of Experience : 22 years
Year(s) of Auditing for the Company : -
Conflict of interest with the Company, the management, the major shareholders or any related person : None

2. Mr. Precha Arunnara
Age : 52 years
Academic Qualification
 - Master degree of Economics, Thammasat University
 - Bachelor degree of Accounting, Chulalongkorn UniversityCPA (Thailand) No. : 5800
Date of CPA Registration : 1 October 2003
Current Position : Partner, Auditor
Years of Experience : 30 years
Year(s) of Auditing for the Company : -
Conflict of interest with the Company, the management, the major shareholders or any related person : None

3. Ms. Watoo Kayankanavee
Age : 51 years
Academic Qualification
 - Master degree of Accounting, Chulalongkorn University
 - Bachelor degree of Accounting, Chulalongkorn UniversityCPA (Thailand) No. : 5423
Date of CPA Registration : 1 October 2001
Current Position : Partner, Auditor
Years of Experience : 25 years
Year(s) of Auditing for the Company : -
Conflict of interest with the Company, the management, the major shareholders or any related person : None

Articles of Association

**P.C.S. Machine Group Holding Public Company Limited
(Only Regarding Meeting of Shareholders)**

Section 31. The Board of Directors shall convene an annual general meeting of shareholders within four (4) months of the last day of each fiscal year of the Company.

The shareholders' meetings other than those specified above shall be called extraordinary general meetings of shareholders. The board of directors may call an extraordinary general meeting of shareholders at any time, as it is deemed appropriate.

One or several shareholders holding shares in aggregate of not less than ten (10) percent of the total issued shares may jointly subscribe their names in a written notice requesting the Board of Directors to call an extraordinary meeting at any time, provided that the matters and reasons for calling such meeting shall be clearly stated in the said notice. In cases such as this, the Board of Directors shall convene a shareholders' meeting to be held within forty-five (45) days from the date of the receipt of such notice from the shareholders.

In cases where the Board of Directors does not convene the meeting within the period specified under paragraph three, the shareholders who have subscribed their names or other shareholders holding shares in the required aggregate number may themselves call the meeting within forty-five (45) days from the end of the period under paragraph three. In this case, such shareholders' meeting shall be deemed to be called by the Board of Directors, and the Company shall be responsible for necessary expenses incurred in the course of convening such meeting and shall provide reasonable facilitation.

In the case where, at a shareholders' meeting called by the shareholders under paragraph three, the number of shareholders attending the meeting does not constitute a quorum as prescribed in these Articles of Association, the shareholders under paragraph three shall jointly be responsible to and compensate the Company for the expenses incurred from convening of such meeting.

The convening of the shareholders' meeting under first and second paragraph may be carried out via electronic media in accordance with laws or regulations currently being in effect or applies relevant regulations *mutatis mutandis*. The shareholders' meeting via electronic media

shall have the same effects as a physical meeting of the shareholders in accordance with the means prescribed under the laws and these Articles of Association.

Section 32. In calling a meeting of shareholders, the Board of Directors shall prepare a written notice calling the meeting that indicates the place, date, time, agenda of the meeting and the matters to be proposed to the meeting together with sufficiency detail by indicating clearly whether it is the matter proposed for information, for approval or for consideration, as the case may be, including the opinion of the board of directors in the said matters, and shall be delivered to the shareholders and the registrar for their information not less than seven (7) days prior to the date of the meeting. The notice calling for meeting shall also be published in a newspaper not less than three (3) days prior to the date of the meeting. In case any meeting of the shareholders is convened via electronic media, a notice and documents for meeting can be served by electronic mail in the period specified in first paragraph. The copies of such notice and documents for meeting must be kept for record in which they may be kept in form of electronic media.

Section 33. In the meeting of shareholders, whether physical meeting or electronic meeting, there shall be shareholders and proxies (if any) attending at the meeting amounting to not less than twenty-five (25) persons or not less than one half of the total number of shareholders and in either case such shareholders shall hold shares amounting to not less than one-third of the total number of shares sold to constitute a quorum.

In the case where, at any meeting of shareholders, it appears that after an hour from the appointed time the quorum is not constituted by the presence of shareholders as prescribed under paragraph one, the meeting, if summoned upon the requisition of shareholders, shall be dissolved. If the meeting of shareholders had not been summoned upon the requisition of shareholders, another meeting shall be summoned, and a written notice summoning the meeting shall be sent to the shareholders not less than seven days prior to the date of the meeting. At such subsequent meeting, no quorum is required to be constituted.

Section 34. The chairman of the Board of Directors shall be a chairman of the shareholders' meeting, whether physical meeting or electronic meeting. In the case where the chairman of the Board of Directors is not present at the meeting or is unable to perform his or her duty, the vice-chairman shall preside over the meeting. If there is no vice-chairman or if there is a vice-chairman who is unable to perform his or her duty, the meeting shall elect one of shareholders to preside over the meeting.

Section 35. In casting a vote in shareholders' meeting, whether physical meeting or electronic meeting, one share shall have one vote and if any shareholder who has special interest in any matters, such shareholder shall not be eligible to cast vote on such matter except the casting of vote for election of directors. The resolution of the shareholders shall be made by the following votes:

- (1) In normal cases, the majority of votes of shareholders who attend the meeting and cast votes. In case of an equality of votes, the Chairman of the meeting shall have a casting vote.
- (2)
- (3) In the following cases, a resolution shall be passed by votes of not less than three-fourths (3/4) of the total number of votes of shareholders who attend the meeting and are entitled to vote:
 - (a) The sale or transfer of the whole or a substantial part of the business of the Company to other persons;
 - (b) The purchase or acceptance of transfer of the business of private companies or other public companies by the company;
 - (c) The entry into, amendment or termination of contracts with respect to the leasing out of the whole or a substantial part of the business of the Company, the assignment to any other persons to manage the business of the Company or the amalgamation of the business with other persons with the objective towards profit and loss sharing;
 - (d) The amendment of the Memorandum of Association or Articles of Association;
 - (e) The increase or decrease in the Company's capital;
 - (f) The dissolution of the Company;
 - (g) The issuance of debentures of the Company;
 - (h) The amalgamation of the Company with another company

Section 36. Business to be transacted at an annual general meeting are as follows:

- (1) To acknowledge the report of the Board of Directors on the Company's operating results in the preceding year;
- (2) To consider and approve the balance sheet and profit and loss statement;
- (3) To consider the appropriation of profits and the payment of dividend;
- (4) To consider and approve the appointment of directors to replace those who are retiring by rotation;
- (5) To consider and approve directors' remuneration;
- (6) To consider and approve the appointment of auditors and their remuneration; and
- (7) Other business.

Guideline for the registration, appointment of proxy, rules for attending the shareholders'
meeting via electronic media (E-AGM)

Shareholders or proxies who wish to attend the meeting must submit documents proving their identity as specified to the Company by 17 April 2026. The Company shall verify the list of shareholders according to the closing information of the shareholders' register book who have the right to attend the meeting wholly and correctly. After that, the electronic conferencing service provider will send a Link to attend the meeting and the user manual to Email you have sent to inform the Company. The Link will be sent two business days in advance of the meeting date.

Requesting to attend the meeting via electronic media

Shareholders wishing to attend the meeting via electronic media must notify their intention to attend the meeting as follows:

Submit your request to attend the meeting by sending information via Email or postal mail.

If shareholders wish to notify their intention to attend the meeting via electronic media (E-AGM) by sending information via Email or postal:

1. Please fill in the document requesting to attend the meeting via electronic media (E-AGM) (Enclosure 8) by specifying your Email and your mobile phone number clearly for registering for the meeting.
2. Attach a copy of proof of identity to confirm the right to attend the E-AGM meeting.
 - 2.1 Shareholders who are natural persons:
 - If a shareholder wishes to attend the meeting in person via E-Meeting:
 - Attach a copy of a valid government-issued identification document such as an ID card, government ID card, driver's license, or passport. In case of name-surname changes, shareholders are requested to attach supporting evidence.
 - If a shareholder appoints another person to attend the meeting on his/her behalf via E-Meeting:
 - The Proxy Form (attached with the invitation letter) which is filled in all information signed by the proxy grantor and the proxy correctly and entirely together with duty stamp affixed;

- A copy of the proxy grantor's identity document, such as an ID card, a government official ID card, passport (In the case of foreigner) which has not expired and signed certifying the true copy of the proxy.
- A copy of the proxy's identity document, such as an ID card, a government official ID card, passport (In the case of foreigner) which have not expired and signed certifying the true copy of the proxy.

2.2 Shareholder who is juristic person:

- If the person authorized to sign on behalf of the juristic person (director) wishes to attend the meeting in person via electronic media (E-Meeting)
 - A copy of the shareholder's juristic person registration certificate issued no later than one year before the date of the shareholders' meeting, which is duly certified by the juristic person representative (director) authorized to sign on behalf of the juristic person.
 - A copy of the identity document of the representative of the juristic person (director), such as an ID card, a government official ID card, passport (In the case of foreigner) which has not expired and signed to certify the true copy.
- If the proxy is assigned to attend the meeting via electronic media (E-Meeting)
 - The Proxy Form (attached with the invitation letter) which is filled in all information signed by the proxy grantor and the proxy correctly and entirely together with duty stamp affixed;
 - A copy of the shareholder's juristic person registration certificate issued no later than one year before the date of the shareholders' meeting, which is duly certified by the juristic person representative (director) authorized to sign on behalf of the juristic person.
 - A copy of the identity document of the representative of the juristic person (director), such as an ID card, a government official ID card, passport (In the case of foreigner) which has not expired and signed to certify the true copy.
 - Copy of the identity document of the proxy as in the case of natural persons as mentioned above.

In case that the supposing documents or evidence mentioned above are not in Thai or English versions, the shareholders must present an English translation of the document signed to certify the translation by the shareholder or by an authorized signatory to bind that juristic person (in the case of a juristic person).

3. Submit the documents requesting to attend the meeting via electronic media (item 1) and proof of identity together with supporting documents (item 2) by sending to the Company by 17 April 2026

- Email channel : ir@pcsg.com.

- Postal channels : Investor Relations Department

P.C.S. Machine Group Holding Public Company Limited

2/1-9 Moo 3, Kokgroad Subdistrict, Muang District, Nakhonratchasima 30000

Tel: 044-701300 ext. 34625

Electronic Meeting Attendance (E-AGM):

1. Once the shareholders or proxies wish to attend the meeting and have been fully verified, you will receive an Email from the meeting organizer, a link for attending the meeting, and a system's user manual 2 business days before the meeting date. Please study the manual on how to use the E-AGM meeting system in detail. If you haven't received the Email by **23 April 2026**, please contact the Company immediately.

2. Please prepare the following information for logging into the system:


For shareholders attending the meeting in person: the shareholder account number (securities holder registration number) and the shareholder's ID card number.

For proxies: the proxy's ID card number and the proxy's mobile phone number."

3. Meeting attendance and voting via electronic media can be used with computer/notebook/tablet and mobile phone via Web Browser: Chrome with 4G internet speed or home internet basic.

Note: In case of meeting via tablet and mobile phone, Zoom Cloud Meeting program must be installed before attending the meeting, which can be downloaded as follows:

IOS system	Android system
	
https://apps.apple.com/th/app/zoom-cloud-meetings/id546505307	https://play.google.com/store/apps/details?id=us.zoom.videomeetings

<p>QR Code for attending the 2026 Annual General Meeting of Shareholders</p>

http://pcsg.hk.thehkob.com/agm/emeeting/index/1

4. The system will open for meetings 60 minutes before the start of the meeting. However, the live broadcast will only start at the time of the meeting.
5. To log in, attendees must use the information of the shareholder registration number and the shareholder's ID card number.
6. Voting through the E-Voting system, you will be able to vote for each agenda only by voting for agreeing, disagreeing, or abstaining. In case of not voting in any agenda, the system will be deemed to vote as agree immediately (using the vote-counting method by pouring votes towards agreeing).
7. If attendees have any problems or problems in using the E-AGM system, you can contact OJ International Co., Ltd. at the phone number specified in the Email that sends you the system's user manual.

*** This E-AGM meeting will be an electronic meeting only and will not be held in a conventional meeting venue***

If a shareholder wishes to appoint an independent director as a proxy:

In case that any shareholders cannot attend the E-AGM meeting in person or cannot appoint other proxies to attend the E-AGM meeting and wish to appoint an independent director as a proxy, they can send a proxy form (Enclosure 9) specifying the proxy as one of the independent directors as specified by the Company along with supporting documents to the Company by 17 April 2026 via the following channels:

- Email channel : ir@pcsg.h.com.
- Postal channels : Investor Relations Department

P.C.S. Machine Group Holding Public Company Limited

2/1-9 Moo 3, Kokgroad Subdistrict, Muang District, Nakhonratchasima 30000

Tel: 044-701300 ext. 34625

In order to comply with the requirements under the Notification of the Capital Market Supervisory Board No. TorJor. 79/2564 re: Criteria on the General Solicitation relating to the Appointment of Proxy by the Shareholders to Attend and Vote in the Shareholders' Meeting, the Company would like to hereby inform the shareholders as follows:

- The shareholders are advised to review the details of the agenda items before deciding to appoint a proxy;
- In case that the Shareholder who appoints a proxy has casted the votes in each agenda item in Proxy Form B in advance, the Company will record the votes of such shareholder in accordance with the votes specified in such proxy form. However, in case a shareholder who appoints the Company's independent director to be his/her proxy does not cast his/her vote in the proxy form in advance, the independent director, who has been appointed as a proxy, shall cast the votes on behalf of the shareholder as he/she deems suitable and appropriate (unless the shareholder has explicitly instructed the independent director to cast the votes in accordance with the votes casted under Proxy Form B. or Proxy C.)
- In case the Company fails to record your votes as indicated in the proxy form, or the proxy does not cast the votes in accordance with the proxy form, and such failure or omission causes damage to you, you will be eligible to pursue the legal proceedings.

In case you wish to cancel the appointment of proxy, you may notify the chairman of the board in writing and such written notification must be delivered to the Company prior to the commencement of the meeting or prior

to the voting in each agenda item at the latest. Please note that the notification of the cancellation of proxy will not affect the voting in the agenda item in which the voting has been completely casted.

Note: If the shareholders specify their votes in each agenda, the independent directors will cast their votes as specified in the proxy form. In which the voting in each agenda, shareholders have the right to vote in agreeing, disagreeing, or abstaining only and cannot divide a partial vote (unless it is a Custodian vote).

In the case of a shareholder who is a foreign investor and appoints a custodian in Thailand to be a stock depository and keeper:

Please submit the following information:

1. The Proxy Form C (attached with the invitation letter) which is filled in all information signed by the proxy grantor and the proxy correctly and entirely together with a 20-Baht duty stamp affixed;
2. Custodian juristic person registration certificate (Custodian) with a signature certifying true copy by the authorized signatory on behalf of the juristic person of the Custodian or the attorney with the corporate seal (if any).
3. A power of attorney from the shareholder for the Custodian to be authorized to sign the proxy form;
4. A letter confirming that the person signing the proxy form is authorized to operate a custodian business;
5. Copy of ID card, or a copy of government official ID card, or copy of passport (In the case of foreigner) of the proxy with certified the true copy;
6. Submit information via the following channels:
 - Email channel : ir@pcsg.com.
 - Postal channels : Investor Relations Department

P.C.S. Machine Group Holding Public Company Limited

2/1-9 Moo 3, Kokgroad Subdistrict, Muang District, Nakhonratchasima 30000

Tel: 044-701300 ext. 34625

For the purpose of document verification, please send the documents to the Company by **17 April 2026**.

Submission of advice or questions related to business, industry, Company performance, or related to any agenda which will be considered at the E-AGM meeting:

If shareholders wish to submit suggestions or questions, they can be done as follows:

1. Send advice or questions in advance to the Company before the meeting date through the following channels:

- Email channel : ir@pcsggh.com.
- Phone: 044-701300 ext. 34625 (Company Secretary Office)
- Postal channels : Investor Relations Department

P.C.S. Machine Group Holding Public Company Limited

2/1-9 Moo 3, Kokgroad Subdistrict, Muang District, Nakhonratchasima 30000

2. Submit advice or questions during the meeting to those attending the E-AGM meeting. The attendee must specify his/her first and last name and state whether his/her is a shareholder attending the meeting himself/herself or a proxy. Before every suggestion or question is submitted, the Company has opened channels for sending advice and questions during the meeting as follows:

- Chat channel for text messages;
- An audio chat channel where attendees press the raising hand button and turn on the microphone on their device after the operator sends you an invitation to chat. Please turn off the microphone after the conversation is finished every time (For more details, please refer to the user manual sent to the attendees' Emails).

In this regard, if shareholders have questions about the meeting, they can contact the following staff:

1. Regarding submitting documents confirming identity to attend the shareholders' meeting via E-Meeting, please contact the Company Secretary for further information via the Company's contact channels as detailed above.
2. Regarding the process of attending the meeting and voting via E-Meeting, in the case of correct and complete identity verification, please contact OJ International Co., Ltd. at the phone number specified in the Email that sends you the system's user manual.

Details of Independent Director whom are proposed to be a proxy of Shareholders



Mr. Rachai Wattanakaseam

Position	Independent Director Chairman of the Sustainability and Corporate Governance Committee Member of the Audit and Risk Management Committee Member of the Nomination and Remuneration Committee
Age	79 years old
Address	P.C.S. Machine Group Holding Public Company Limited, 2/1-9 Moo 3, Kokgroad, Muang, Nakorn-Rajsima 30000, Thailand
Special Conflict of Interest	None
Amount of shares held	None (including spouse and minor children)



Mr. Jukr Boon-long

Position	Independent Director Chairman of the Nomination and Remuneration Committee Member of the Audit and Risk Management Committee Member of the Sustainability and Corporate Governance Committee
Age	68 years old
Address	P.C.S. Machine Group Holding Public Company Limited, 2/1-9 Moo 3, Kokgroad, Muang, Nakorn-Rajsima 30000, Thailand
Special Conflict of Interest	None
Amount of shares held	None (including spouse and minor children)