

Invitation letter to the Annual General Meeting of Shareholders for 2025 P.C.S. Machine Group Holding Public Company Limited

Friday, 25 April 2025 at 1.30 p.m.

via electronic means only in accordance with the Emergency Decree on Electronic Media Conferences B.E. 2563 (2020) and other applicable laws

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PCS Holding

Subject: Invitation to the Annual General Meeting of Shareholders for 2025

To: Shareholders

Enclosures

1. Registration Form and the Annual Registration Statement / Annual Report for 2024 (Form 56-1

e-One Report) in the QR Code format

2. List and profiles of directors retiring by rotation and being nominated for reappointment for

another term

3. Policy, criteria and method for the nomination of the Board of Directors

4. Information in relation to profile and work experience of the auditors

5. Articles of Association of the Company regarding meeting of shareholders

6. Guideline for the registration, appointment of proxy, rules for attending the shareholders'

meeting via electronic media (E-AGM)

7. Details of independent directors whom are proposed to be a proxy of shareholders

8. Acceptance for the invitation of online meeting

9. Proxy Forms A and B

P.C.S. Machine Group Holding Public Company Limited (the "Company") would like to inform you

that the Board of Directors of the Company has resolved to convene the Annual General Meeting of Shareholders

for 2025 on Friday, 25 April 2025 at 1.30 p.m., via an electronic means (the meeting will be held via electronic

means only) in accordance with the criteria prescribed by the Emergency Decree on Electronic Media Conferences

B.E. 2563 (2020) and other applicable laws and regulations.

In order to set the agenda for the Annual General Meeting of Shareholders for 2025, the Company

has made an announcement to invite the shareholders to propose meeting agenda items during 25 November 2024

to 30 December 2024. However, at the end of such period, no agenda items had been proposed to the Annual

General Meeting of Shareholders for 2025. Accordingly, the Company would like to inform the meeting agendas of

the Annual General Meeting of Shareholders for 2025 as follows:

Agenda Item 1 To consider and acknowledge the operational results of the Company for 2024

Objectives and Rationale: The Company prepared the report on the operational results of the

Company for 2024 ended 31 December 2024, as shown in Section 3 of the Financial Statements

and Notes to Financial Statements, of the Annual Registration Statement / Annual Report for 2024

(Form 56-1 e-One Report) (in the form of QR code as set out in the registration form), which has been delivered to all shareholders together with the invitation letter to the meeting.

<u>Opinion of the Board of Directors:</u> The Board of Directors considered and deemed it appropriate to report the operational results of the Company for 2024 ended 31 December 2024 to the shareholders' meeting for acknowledgement.

Remark: This agenda item is for acknowledgement; therefore, no votes will be casted.

Agenda Item 2 To consider and approve the Statement of Financial Positions and the Comprehensive Income Statement of 2024 for the year ended 31 December 2024

Objectives and Rationale: The Company prepared the Statement of Financial Positions and the Comprehensive Income Statement of 2024 for the year ended 31 December 2024 as shown in the Annual Registration Statement / Annual Report for 2024 (Form 56-1 e-One Report) (in the form of QR code as set out in the registration form), which has been delivered to all shareholders together with the invitation letter to the meeting. The Statement of Financial Positions and the Profit and Loss Statement of 2024 for the accounting period ending 31 December 2024 had been audited by the Company's Certified Public Accountant, EY Office Company Limited, as reviewed by the Audit and Risk Management Committee and approved by the Board of Directors.

Summary of Financial Statements for the financial year ended 31 December 2024

Unit: Million Baht

Description	Year 2024	Year 2023	Changes YoY (%)	Ratio to Sales 2024	Ratio to Sales 2023
Sales Revenue	3,214.5	3,973.9	-19.1%		
Other Revenue	25.5	63.5	-59.8%		
Total Revenue	3,240.0	4,037.4	-19.8%		
Cost of Goods Sold	2,382.1	2,866.9	-16.9%	74.1%	72.1%
Gross Profit	832.4	1,107.0	-24.8%	25.9%	27.9%
SG&A	219.9	248.0	-11.3%	6.8%	6.1%
Net Profit	631.8	733.3	-13.8%	19.5%	18.2%
- Local Business	695.9	934.9	-25.6%	21.6%	23.6%
- Loss from Overseas Business and discontinued operations	(42.6)	(221.4)			
- Unrealized Gain (Loss) on FX	(21.5)	19.8			

Opinion of the Board of Directors: The Board of Directors considered and deemed it appropriate to propose that the shareholders' meeting consider and approve the Statement of Financial Positions and the Profit and Loss Statement of 2024 for the accounting period ending 31 December 2024, which had been audited by the Company's Certified Public Accountant, EY Office Company Limited, as reviewed by the Audit and Risk Management Committee and approved by the Board of Directors.

<u>Remark:</u> A resolution on this agenda item shall be approved by a majority vote of shareholders attending the meeting and casting their votes.

Agenda Item 3 To consider and approve the dividend payment for Operation Result of 2024

<u>Objectives and Rationale:</u> The Company has established a policy to distribute dividends of at least 50 percent of the net profit pursuant to the separated financial statements of the Company after deduction of tax and legal reserves as required by laws. However, such dividend payment shall be subject to being the Company's reserves for future investment or being working capital of the Company as well as other necessities in the future.

The Company will not further allocate the annual net profits for legal reserve as the Company's legal reserve has fully reached 10% of the registered capital in accordance with the law.

Opinion of the Board of Directors:

- 1. Acknowledge the interim dividend payment from the operating result of the Company for the accounting period from 1 January 2024 to 30 June 2024, at the rate of THB 0.10 per share, from the total of 1,525,000,000 shares, totaling THB 152.50 million. Such dividend payment was paid from the net profit from BOI-promoted business at the rate of THB 0.10 per share, from the total of 1,525,000,000 shares totaling THB 152.50 million. The payment of interim dividend was approved by the Board of Directors' Meeting No. 4/2024 on 13 August 2024. In this regard, the interim dividend was paid to the shareholders on 11 September 2024.
- 2. Approve to propose that the Shareholders' Meeting consider and approve the dividend payment from the operating result of the Company for 2024 at the rate of THB 0.25 per share, totaling THB 381.25 million. After the deduction of interim dividend for the accounting period from 1 January 2024 to 30 June 2024, at the rate of THB 0.10 per share, totaling THB 152.50 million as mentioned above, the Company will pay the remaining dividend for the second half of 2024 performance, from 1 July 2024 to 31 December 2024, at the rate of THB 0.15 per share, from the total of 1,525,000,000 shares, totaling THB 228.75 million. Such remaining dividend payment is paid from the net profit and retained earnings from the BOI promoted businesses. The shareholders who receive dividend from this amount shall not be subject to withholding tax. The dividend payment proposal is in accordance with the Company's dividend payment policy. The Company will not allocate the profits for additional legal reserve as the Company has fully allocated legal reserve in accordance with requirements under the law.

In this regard, the Company has scheduled the Record Date to determine the shareholders who are entitled to receive the dividend payment on 7 May 2025 (XD on 6 May 2025) and the dividend will be paid on 20 May 2025. However, the right to receive such dividend is not certain until the approval from the Annual General Meeting of Shareholders for 2025 has been obtained.

Comparison of dividend distribution in 2024 to the preceding accounting years is as follows:

	Accounting	Accounting	Accounting	Accounting
Details of Dividend Payment	Year 2024	Year 2023	Year 2022	Year 2021
	(Proposed)			
1. Net profit for the year according	674.86	413.23	674.24	247.60
to the separated financial				
statement after deductions of tax				
and legal reserve (THB million)				
2. Number of shares (million	1,525	1,525	1,525	1,525
shares)				
3. Yearly dividend (THB/share)	0.25	0.40	0.35	0.30
4. Total dividend paid (THB	381.25	609.99	533.75	457.50
million)				
5. Proportion of dividends	56.49%	147.61 %	79.16 %	184.77 %
compared to net profit for the				
year pursuant to the separated				
financial statement after				
deductions of tax and legal				
reserve				

<u>Remark:</u> A resolution on this agenda item shall be approved by a majority vote of shareholders attending the meeting and casting their votes.

Agenda Item 4 To consider and approve the appointment of directors in place of the directors who are due to retire by rotation.

Objectives and Rationale: Pursuant to Section 71 of the Public Limited Company Act B.E. 2535 (1992) (as amended) ("the PLC Act") and Article 17 of the Company's Articles of Association, it is required that at every annual general meeting of shareholders, one-third of the current number of directors of the Company shall retire. If the number of directors cannot be divided exactly into three parts, the number of directors closest to one-third shall retire. The directors retiring by rotation may be re-elected.

For the Annual General Meeting of Shareholders for 2025, there are 3 directors who are due to retire by rotation, as follows:

1) Mr. Chakramon Phasukavanich Independent Director and Chairman of the Board

2) Mr. Rachai Wathanakasem Independent Director,

Chairman of the Sustainability and Corporate Governance

Committee, Member of the Audit and Risk Committee,

Member of the Nomination and Remuneration Committee

3) Mr. Angkrit Rungrotkitiyot Director, Member of the Sustainability and Corporate

Governance Committee, and Chief Executive Officer

The Company made an announcement via its website providing an opportunity for shareholders to nominate candidate(s) with qualifications as required by the PLC Act, laws governing securities and stock exchange, and the Company's corporate governance policy to be elected as directors from 25 November 2024 to 30 December 2024. There was no candidate nominated by the shareholders once the period was over.

The Nomination and Remuneration Committee considered and opined that the three directors, i.e., Mr. Chakramon Phasukavanich, Mr. Rachai Wathanakasem, and Mr. Angkrit Rungrotkitiyot, are knowledgeable and experienced, which would be beneficial to the operation of the Company in the future with regard to business continuity management and thus deemed it appropriate to propose to the Board of Directors' meeting to consider and reappoint these three directors to hold office as directors for another term.

The details of the biographies, educational backgrounds, and working experience of the directors who are due to retire by rotation and are nominated for reappointment for another term are set out in *Enclosure 2*.

Opinion of the Board of Directors: The Board of Directors has considered the qualifications, knowledge, and working experience in accordance with the Policy, Criteria and Method for the Nomination of Directors, according to the process specified by the Company as set out in *Enclosure 3*. The Board of Directors (by a majority vote without the directors who are due to retire by rotation) was of the view that the nominated candidates to hold office as directors are knowledgeable, experienced, and have qualifications in accordance with relevant regulations and suitable for the Company's business operations which would be beneficial to the operation of the Company in the future with regard to business continuity management. Therefore, the Board of Directors deemed it appropriate to propose the shareholders' meeting to approve the appointment of all three directors who are due to retire by rotation to hold office as directors for another term, namely:

1) Mr. Chakramon Phasukavanich Independent director and Chairman of the Board

2) Mr. Rachai Wathanakasem Independent Director,

Chairman of the Sustainability and Corporate Governance

Committee, Member of the Audit and Risk Committee,

Member of the Nomination and Remuneration Committee

3) Mr. Angkrit Rungrotkitiyot Director, Member of the Sustainability and Corporate

Governance Committee, and Chief Executive Officer

Mr. Chakramon Phasukavanich (having served as an independent director and Chairman of the Board of the Company for a period of 9 years 6 months since assuming the position) and Mr. Rachai Wathanakasem (having served as an independent director, Chairman of the Sustainability and Corporate Governance Committee, Member of the Audit and Risk Committee, Member of the Nomination and Remuneration Committee of the Company for a period of 6 years since assuming the position), who is nominated as an independent director, the Board of Directors has considered that Mr. Chakramon Phasukavanich and Mr. Rachai Wathanakasem has qualifications in accordance with the relevant laws and regulations relating to independent directors and has complete independence according to the definition of an independent director of the Company in accordance with applicable laws, who can give independent and relevant opinions. Furthermore, Mr. Chakramon Phasukavanich and Mr.Rachai Wathanakasem does not hold any position as a director or an executive in other companies which may result in the conflict of interest against the Company.

Remark: A resolution on this agenda item shall be approved as follows: the persons who received the highest votes in the respective order are elected as directors in accordance with the intended number of directors; and, in the case where any persons so elected in a next lower order have equal votes such that the number of the elected persons exceeds the number of directors intended to be elected, the Chairman shall have a casting vote according to the Article 16 of Company's Articles of Association.

Agenda Item 5 To consider and approve the directors' Remunerations for 2025

<u>Objectives and Rationale:</u> The Board of Directors has established the policy on directors' remuneration by delegating the Nomination and Remuneration Committee to propose the directors' remuneration based on the operational results of the Company and compare the remuneration with other listed companies in the same industry and companies of similar size while taking into consideration the appropriate factors concerning the duties and responsibilities of the Board of Directors.

<u>Opinion of the Board of Directors:</u> The Board of Directors considered and deemed it appropriate to propose that the shareholders' meeting consider and approve the determination of remuneration of directors for 2025 in the amount of not exceeding THB 10 million, which equal to 2024. The details of remuneration for directors are as follows:

	Monthly re	muneration	Meeting	allowance
Board of Directors / Subcommittees	(T	HB)	/Time	(THB)
	Current	Proposed	Current	Proposed
Board of Directors				
1) Chairman	30,000	30,000	40,000	40,000
2) Directors	20,000	20,000	30,000	30,000
Subcommittees:				
1. Audit and Risk Committee				
2. Nomination and Remuneration				
Committee				
3.Sustainability and Corporate Governance				
Committee	-	-	40,000	40,000
1) Chairman	-	-	25,000	25,000
2) Directors				
Directors' bonus/year (THB)	Exclusively	/ paid to non-	executive di	rectors. The
	amount is i	n line with the	Company's	profitability,
	dividends	and employee	e bonuses, v	vith a limit of
	not exceed	ding THB 5,00	00,000	

Other remuneration and benefits: None

In 2024, the total remuneration and gratuity of the Board of Directors are approximately THB 7.57 million, which does not exceed the aforementioned criteria. Details regarding the subcommittees' responsibilities and remuneration in 2024 can be found the Annual Report (56-1 e-One Report) for 2024.

<u>Remark:</u> A resolution on this agenda item shall be approved by no less than two-third of the votes of shareholders present at the meeting.

Agenda Item 6 To consider and approve the appointment of the auditors and the determination of the audit fee for 2024

Objectives and Rationale: In accordance with Section 120 of the PLC Act, it is required that the Annual General Meeting of Shareholders appoint an auditor and determine the amount of the audit fee of the company every year. An auditor may be re-elected. Article 36 of the Company's Articles of Association also specifies that an auditor shall be appointed and the auditor's fee shall be approved at every annual general meeting of shareholders. Therefore, the Company is required

to propose to the shareholders' meeting to consider and approve the appointment of auditors and the determination of the audit fee of the Company every year.

Opinion of the Audit and Risk Management Committee: The Audit and Risk Management Committee considered the appointment of auditors of the Company by taking into account expertise and experience, as well as the independence of auditors, and also considered the audit fee in accordance with the duties and responsibilities, and proposed to the Board of Directors to consider and propose that the shareholders' meeting appoint the auditors from EY Office Company Limited as the audit firm of the Company, and the following auditors, namely:

Name -Surname	Certified Public Accountant	Year(s) of Auditing
Mr. Natthawut Santipet	5730	6 years
2. Mr. Precha Arunnara	5800	None
3. Miss Krongkaew Limkittikul	5874	None

As the auditors of the Company, any one amongst the three auditors shall perform an audit and provide opinions on financial statements of the Company. The audit fee for 2025 is determined at the amount not exceeding THB 3,200,000, which equal to 2023 and 2024.

In this regard, the proposed auditors do not provide other services to the Company and have no relationships and/or interests with the Company, its subsidiaries, its executives, its major shareholders, or persons related to the aforementioned persons. Consequently, they are sufficiently independent to audit and provide opinions on the Company's financial statements.

Opinion of the Board of Directors: The Board of Directors deemed it appropriate to propose that the shareholders meeting approve the appointment of the auditors from EY Office Company Limited as the audit firm of the Company and the following auditors, namely, appointment of Mr. Natthawut Santipet, Certified Public Accountant No. 5730, Mr. Precha Arunnara, Certified Public Accountant No. 5800 and/or, and/or Ms. Krongkaew Limkittikul, Certified Public Accountant No. 5874, of EY Office Company Limited as the auditors of the Company. In this regard, any one amongst the three auditors shall perform an audit and provide opinions on financial statements. In this regard, information in relation to profile and work experience of the Auditors are set out in *Enclosure 4*, and it is deemed appropriate to propose to the shareholders' meeting to consider and approve the audit fee for 2025 as shown in the table below.

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(Unit: THB)

Remuneration of Auditor	Year 2025 (Current proposal)	Year 2024	Year 2023
Audit fee	3,200,000	3,200,000	3,200,000

The audit fee for 2024 does not include other service fees (Non-audit fee) in the amount of THB 100,000 that the Company paid as reimbursement for auditing in compliance with the conditions of the promotional certificate.

Other service fees (Non-audit fee) for 2025 are fees for auditing financial reports of overseas subsidiaries to prepare consolidated financial statements for the year in the amount of THB 200,000 and the amount of not exceeding THB 100,000 for auditing in compliance with the conditions of the promotional certificate.

<u>Remark:</u> A resolution on this agenda item shall be approved by a majority vote of shareholders attending the meeting and casting their votes.

Agenda Item 7 To Consider Other agenda (if any)

<u>Opinion of the Board of Directors</u>: The Board of Directors considered and deemed it appropriate to provide the shareholders an opportunity to ask questions (if any) and the Board of Directors to answer or clarifies the questions to the shareholders.

The Company determined the names of shareholders who are entitled to attend the Annual General Meeting of Shareholders for 2025 (Record Date) on 10 March 2025.

The Company will open for registration of attendees at the Annual General Meeting of Shareholders for 2025 via electronic media (E-AGM) starting from 12.30 pm. The Company recommends the shareholders to study the guideline for the registration, appointment of proxy, rules for attending the shareholders' meeting via electronic media (E-AGM) as set out in *Enclosure 6*. This meeting using Electronic Devices (E-AGM) via the system of OJ International Co., Ltd. For any queries, please forward your questions to the E-mail address: ir@pcsgh.com

The shareholders can grant proxy to the Company's independent director to attend the meeting and vote on behalf of the shareholders. Details of independent directors who are proposed to be a proxy of shareholders are set out in *Enclosure 7*. Please use either Proxy Form A or Proxy Form B as set out in *Enclosure 9*. In the case of any foreign shareholder appointing a custodian to deposit shares, such foreign shareholder shall use Proxy Form C which can be downloaded from the Company's website via www.pcsgh.com.

The shareholders can submit the proxy form with its supporting documentation to: P.C.S. Machine Group Holding Public Company Limited, Investor Relation Department, No. 2/1-9 Moo 3, Kokgroad Subdistrict, Muang District, Nakhon Ratchasima Province 30280, Tel. 044-701300 Ext.34625 E-mail: ir@pcsgh.com by 20 April 2025.

In this regard, the Company has prepared the Annual Registration Statement / Annual Report for 2024 (56-1 e-One Report) and financial statements for the accounting year ended 31 December 2024 (in the form of QR code as set out in the registration form) which have been distributed to the shareholders herewith. The Company prepared the reports only in an electronic format, and no hard copy will be provided. This is a part of our business operation with responsibility with the goal to reduce environmental impact and climate crisis from business operation.

Please be informed accordingly.

Sincerely Yours,

Mr. Chakramon Phasukavanich

Chairman of the Board

Remark.

- 1. This Notice of Invitation and its Attachments are also posted on the Company's website www.pcsgh.com from 25 March 2025. For any queries, please forward your questions (if any) to E-mail address: ir@pcsgh.com or the Company's address.
- 2. The Company attached proxy form (Form A, B and C) on the Company's website at www.pcsgh.com. In addition, the shareholders can send the proxy form via email at ir@pcsgh.com

QR Code Downloading Procedures for the 2024 Annual Report (56-1 e-One Report)

The Thailand Securities Depository Co., Ltd., as a securities registrar under the Stock Exchange of Thailand, has developed a system which allows SET Listed Companies to send the shareholders documents regarding the General Meeting of Shareholders and the 2024 Annual Report in the form of E-books accessible through QR Code, thus allows the shareholders to access the information with ease.

The shareholders can download the 2024 Annual Report from QR Code by following the steps below.

For iOS System (iOS 11 and above)

- 1. Turn on the mobile camera.
- 2. Turn the mobile camera to the QR Code to scan it.
- 3. The notification will appear on top of the screen. Click on the notification to access documents regarding the meeting.

If the notification does not appear on the mobile phone, the QR Code can be scanned with other applications such as QR CODE Reader, Facebook or Line.

For Android System

- 1. Open applications such as QR CODE Reader, Facebook or Line.
- 2. Scan the QR Code to access documents regarding the meeting.

The 2024 Annual Report (56-1 e-One Report)



List and profiles of directors retiring by rotation

(Accompanying document

and being nominated for reappointment for another term

for Agenda Item No. 4)

Name : Mr. Chakramon Phasukavanich
Current Position : Chairman of the Board of Directors

Independent Director

Age (Years) : 77
Nationality : Thai

Qualification : Master Degree of Economics, California State University

Bachelor Degree of Economics, Chulalongkorn University

Director Training Program : Director Certification Program (DCP) 2021

2014 Advanced Audit Committee Program (AACP) Director Certification Program (DCP) 2014 Current Issue Seminar (CIS) 2008 The Role of Chairman Program (RCP) 2008 Director Certification Program (DCP) 2006 Audit Committee Program (ACP) 2006 Finance for Non-Finance Director (FN) 2004 Director Accreditation Program (DAP) 2004

Shareholding in the Company : None (Held by spouse 0.06% as of 10 March 2025)

Date for appointment : 11 September 2015

Total of years as a director : 9 Years 6 Months

Including the time to hold the Director until the : 12 Years 6 Months

end of this proposed term

Director Position in other listed Companies : None
Director Position in non-listed companies : None
Directorship/Management in other companies, : None

which may be in conflict of interest of the

Company

Experience

2015 – 2021 : Nomination and Remuneration and Corporate Governance

Committee Indorama Ventures Public Company Limited.

2013 - 2014 : Chairman of the Board of Directors and Independent Director

and Audit Committee, P.C.S. Machine Group Holding Public

Company Limited

2011 – 2019 : Chairman of the Board of Directors CIMB Thai Bank PCL.

2009 - 2014 : Independent Director and Audit Committee

Indorama Ventures Public Company Limited

Meeting attendance in 2024 : Board of Directors 6/6 times

Name : Mr. Rachai Wattanakasaem

Current Position : Independent Director

Chairman of the Sustainability and Corporate Governance Committee, Member of Audit and Risk Committee,

Member of the Nomination and

remuneration Committee

Age (Years) : 78
Nationality : Thai

Qualification : M.B.A. (Honors Degree) Industrial Management II class

Pacific States University, California, USA

Director Training Program : Board Matters and Trends (BMT) In 2019

Role of the Compensation Committee (RCC) In 2011

Director Certification Program (DCP) In 2007

Shareholding in the Company : None (as of 10 March 2025)

Date for appointment : 4 April 2019

Total of years as a Director : 6 years

Including the time to hold the Director until the : 9 years

end of this proposed term

Director Position in other listed Companies : None
Director Position in non-listed companies : None
Directorship/Management in other companies, : None

which may be in conflict of interest of the

Company Experience

2008 – Present : Advisor to Chairman, Yip In Tsoi Co.,Ltd.

• 2008 – 2023 : Independent Director, Corporate Governance Committee,

Nomination and Remuneration Committee, Chairman of Audit

Committee, Quality House Public Company Limited

2014 – 2023 : Independent Director, Member of Audit Committee

LH Securities Public Company Limited

• 2015 - 2018 : Independent Director, Audit Committee and Risk Committee, Thai

Rubber Lac Corporation Public Company Limited

Meeting attendance in 2024 : Board of Directors 6/6 times

Audit Committee and Risk Committee 4/4 times

Nomination and remuneration Committee 2/2 times

Sustainability and Corporate Governance Committee 1/1 time

Name : Mr. Angkrit Rungrotkitiyot

Current Position : Director

Chief Executive Officer

Member of the Sustainability and Corporate Governance Committee

Age (Years) : 47

Nationality : Thai

Qualification : Master's Degree of Business Administration,

Chulalongkorn University

Bachelor Degree of Economics, Thammasat University

Director Training Program : Director Certification Program (DCP) in 2014

Shareholding in the Company : 230,200,000 shares (15.10 %) as of 10 March 2025

Date for appointment : 7 October 2013

Total of years as a Director : 11 Years 5 Months

Including the time to hold the Director until the : 14 Years 5 Months

end of this proposed term

Director Position in other listed Companies : None

Director Position in non-listed companies : 5 Companies

Directorship/Management in other companies, : None

which may be in conflict of interest of the

2013 - present

Company

Experience

Directors and Chief Executive Officer

P.C.S. Machine Group Holding Public Company Limited

1994 – present Directors, PCS-Nissin Co., Ltd.

2013 - present
 Managing Director, P.C.S. Estate Co., Ltd.

2014 - present
 Director, and Managing Director, P.C.S. Calibration Lab Co., Ltd.

2014 - present
 Director, High Land Golf Co., Ltd

2014 - present
 2008 - 2013
 Director, Factory & Office Supply Co., Ltd
 Director, SW and Sons (Xinyuan) Co., Ltd.

Meeting attendance in 2024 : Board of Directors 6/6 times

Sustainability and Corporate Governance Committee 1/1 time

<u>Definition of Independent Directors</u>

Definition of Independent Directors of the Company is in accordance with the requirements of the Office of the Securities and Exchange Commission and the Stock Exchange of Thailand.

- Holding not more than 1 percent of the total number of shares with the voting rights of the Company, parent company, subsidiaries, associated companies, major shareholders, or controlling persons of the Company. In this case, for the purpose of calculation, the number of shares held by the related person of each member of the Audit Committee shall also be included.
- 2. Neither being a director who takes part or used to take part in management, nor being or used to be an employee, staff, an advisor who receives regular salary, nor the controlling person of the Company, parent company, subsidiaries, associated companies, major shareholders or the controlling person of the Company, unless such director has resigned from such position for at least two years.
- 3. Not being a blood-related person nor legally related as father, mother, spouse, brother, sister and children, including being the spouse of the children of the executives, major shareholders, controlling persons or the persons who will be nominated as the executive or controlling person of the Company or subsidiaries.
- 4. Neither having, nor used to have any business relationship with the Company, parent company, subsidiaries, associated companies, major shareholders, or controlling persons of the Company in the manner that may obstruct the exercise of independent judgment as a member of the Audit Committee. Moreover, a member of the Audit Committee must neither being, nor used to be a key shareholder or controlling person of the entities having business relationship with the Company, parent company, subsidiaries, associated companies, major shareholders, or the controlling persons of the Company, unless such director has resigned from such position for at least two years.
 - The term "business relationship" under the first paragraph shall include any normal business transaction, rental or lease of immovable property, transaction relating to assets or services or granting or receipt of financial assistance through receiving or extending loans, guarantee, providing assets as collateral, and any other similar actions, which result in the Company or the counterparty being subject to indebtedness payable to the other party in the amount of three percent or more of the net tangible assets of the Company or twenty million Baht or more, whichever is lower, The amount of such indebtedness shall be calculated according to the method for calculation of value of connected transactions under the Notification of the Capital Market Supervisory Board. The consideration of such indebtedness shall include indebtedness occurred during the period of one year prior to the date on which the business relationship with the persons commences.
- 5. Neither being, nor used to be the auditor of the Company, parent company, subsidiaries, associated companies, major shareholders, controlling persons of the Company, nor being a key shareholder, controlling person or partner of the audit office having the auditor providing auditing service to the Company, parent company, subsidiaries, associated companies, major shareholders, or the controlling persons of the Company, as a member, unless such director has resigned from such position for at least two years.
- 6. Neither being, nor used to be a provider of any professional services including the legal advisory or financial advisory services that received fees in the amount of more than Baht Two million per year from the Company, parent company, subsidiaries, associated companies, major shareholders, or controlling persons of the Company, nor being shareholder, the controlling person, or partner of such professional services provider, unless such director has resigned from such position for at least two years.
- 7. Not being a director who has been appointed as a representative of the Company, major shareholders or shareholders relating to major shareholders.
- 8. Neither operating the business having the same nature which significantly competes with the business of Company or its subsidiaries, nor being a significant partner or a director who involves in the management, nor being an employee, staff, a member, and a consultant who receives regular salary, or holds more than 1 percent of the total number of shares with the voting rights of a company that operates the business having the same nature and significantly competes with the businesses of the Company or its subsidiaries.
- 9. Having no other conditions that may obstruct the independent expression of comment on the Company's operation.

Policy, Criteria and Method for the Nomination of Directors

for Agenda Item No. 4)

Policy

The Board of Directors realizes the importance and benefits of diversity of the Board of Directors' structure (Board Diversity) in terms of professional skills, specialization, age and gender, which enhances the effective determination of the policies and the decision-making of the Board of Directors. The Nomination and Remuneration Committee is therefore responsible for considering and determining the criteria and method for the nomination of the Company's directors so that the Company has appropriate elements and structure of the Board of Directors in line with the direction of its business operation and has qualified directors in accordance with the principles of Good Corporate Governance.

Criteria and Method for Nomination of Directors

- 1. The Nomination and Remuneration Committee considers nominating persons from the following sources:
 - 1.1 Suggestion of the Company's Directors
 - 1.2 Shareholders who hold shares and have voting rights in aggregate of not less than 5 percent of the total shares with voting rights of the Company
 - 1.3 Third-party consultants
 - 1.4 Database of directors from the Thai Institute of Directors (Thai IOD)
- 2. The Nomination and Remuneration Committee considers the appropriateness of the knowledge and experience of the business and industry in which the Company operates, the specialization beneficial to or required by the Company, diversity in various aspects such as independence, professional skills, age, gender etc. by using the Board Skill Matrix.
- 3. The Nomination and Remuneration Committee verifies persons who are to be nominated as qualified in accordance with the laws and requirements of regulatory authorities such as the Public Limited Company Act B.E. 2535 (1992) (as amended) and the Securities and Exchange Act B.E. 2535 (1992) (as amended) as well as the relevant notifications, regulations and/or rules.
- 4. In case that an existing director is to be re-elected for another term, the Nomination and Remuneration Committee may consider the dedication of such director and the performance during the term of directorship as well as the number of listed companies in which such director takes the position of director, which should not be in excess of three listed companies.
- 5. In the case of nominating an independent director, the Nomination and Remuneration Committee shall consider the independence of the person to be nominated as an independent director according to the criteria specified by the Office of the Securities and Exchange Commission and the criteria of the Company. If an existing independent director is to be re-elected for another term, the term of directorship should continue from the date of being elected as an independent director the first time and should not exceed 9 years or as deemed appropriated by the Board of Directors. If an independent director is knowledgeable, expertise, and experienced and/or considered for continuity in management which will be beneficial to the operation in accordance with the Company's business plan, such independent director may be considered to hold office for no more than 1 term.
- 6. The Nomination and Remuneration Committee shall select and list the names of the best qualified persons to be proposed by the Board of Directors to the Shareholders' Meeting or for nomination by the Board of Directors in the case that the position of director becomes vacant for any reason other than retirement by rotation.
- 7. The Nomination and Remuneration Committee approaches persons who have qualifications in accordance with the specified criteria to ensure that such persons will be pleased to accept the position of director in the Company if appointed by the Board of Directors or shareholders.

(Accompanying

Information in relation to profile and work experience of the Auditors EY Office Co., Ltd.("EY")

document for Agenda

Item No. 6)

1. Mr. Natthawut Santipet

Age : 50 years

Academic Qualification

Master degree of Accounting, Thammasart University

Bachelor degree of Accounting, Thammasart University

CPA (Thailand) No. : 5730

Date of CPA Registration: 1 October 2008Current Position: Partner, Auditor

Years of Experience : 29 years
Year(s) of Auditing for PCS Machine Group PCL. : 6 years
Conflict of interest with the Company, the management, : None

the major shareholders or any related person

2. Mr. Precha Arunnara

Age : 51 years

Academic Qualification

Master degree of Economics., Thammasart University

Bachelor degree of Accounting, Chulalongkorn University

CPA (Thailand) No. : 5800

Date of CPA Registration: 1 October 2003Current Position: Partner, Auditor

Years of Experience : 29 years

Year(s) of Auditing for PCS Machine Group PCL. : Conflict of interest with the Company, the management, : None

the major shareholders or any related person

3. Miss. Krongkaew Limkittikul

Age : 52 years

Academic Qualification

Master degree of Business Administration, Assumption University

Bachelor degree of Accounting, Thammasart University

CPA (Thailand) No. : 5874

Date of CPA Registration: 1 April 2009Current Position: Partner, Auditor

Years of Experience : 31 years

Year(s) of Auditing for PCS Machine Group PCL. : Conflict of interest with the Company, the management, : None

the major shareholders or any related person

Articles of Association

P.C.S. Machine Group Holding Public Company Limited (Only Regarding Meeting of Shareholders)

Section 31. The Board of Directors shall convene an annual general meeting of shareholders within four (4) months of the last day of each fiscal year of the Company.

The shareholders' meetings other than those specified above shall be called extraordinary general meetings of shareholders. The board of directors may call an extraordinary general meeting of shareholders at any time, as it is deemed appropriate.

One or several shareholders holding shares in aggregate of not less than ten (10) percent of the total issued shares may jointly subscribe their names in a written notice requesting the Board of Directors to call an extraordinary meeting at any time, provided that the matters and reasons for calling such meeting shall be clearly stated in the said notice. In cases such as this, the Board of Directors shall convene a shareholders' meeting to be held within forty-five (45) days from the date of the receipt of such notice from the shareholders.

In cases where the Board of Directors does not convene the meeting within the period specified under paragraph three, the shareholders who have subscribed their names or other shareholders holding shares in the required aggregate number may themselves call the meeting within forty-five (45) days from the end of the period under paragraph three. In this case, such shareholders' meeting shall be deemed to be called by the Board of Directors, and the Company shall be responsible for necessary expenses incurred in the course of convening such meeting and shall provide reasonable facilitation.

In the case where, at a shareholders' meeting called by the shareholders under paragraph three, the number of shareholders attending the meeting does not constitute a quorum as prescribed in these Articles of Association, the shareholders under paragraph three shall jointly be responsible to and compensate the Company for the expenses incurred from convening of such meeting.

The convening of the shareholders' meeting under first and second paragraph may be carried out via electronic media in accordance with laws or regulations currently being in effect or applies relevant regulations *mutatis mutandis*. The shareholders' meeting via electronic media shall have the same effects as a physical meeting of the shareholders in accordance with the means prescribed under the laws and these Articles of Association.

- Section 32. In calling a meeting of shareholders, the Board of Directors shall prepare a written notice calling the meeting that indicates the place, date, time, agenda of the meeting and the matters to be proposed to the meeting together with sufficiency detail by indicating clearly whether it is the matter proposed for information, for approval or for consideration, as the case may be, including the opinion of the board of directors in the said matters, and shall be delivered to the shareholders and the registrar for their information not less than seven (7) days prior to the date of the meeting. The notice calling for meeting shall also be published in a newspaper not less than three (3) days prior to the date of the meeting. In case any meeting of the shareholders is convened via electronic media, a notice and documents for meeting can be served by electronic mail in the period specified in first paragraph. The copies of such notice and documents for meeting must be kept for record in which they may be kept in form of electronic media.
- Section 33. In the meeting of shareholders, whether physical meeting or electronic meeting, there shall be shareholders and proxies (if any) attending at the meeting amounting to not less than twenty-five (25) persons or not less than one half of the total number of shareholders and in either case such shareholders shall hold shares amounting to not less than one-third of the total number of shares sold to constitute a guorum.

In the case where, at any meeting of shareholders, it appears that after an hour from the appointed time the quorum is not constituted by the presence of shareholders as prescribed under paragraph one, the meeting, if summoned upon the requisition of shareholders, shall be dissolved. If the meeting of shareholders had not been summoned upon the requisition of shareholders, another meeting shall be summoned, and a written notice summoning the meeting shall be sent to the shareholders not less than seven days prior to the date of the meeting. At such subsequent meeting, no quorum is required to be constituted.

- Section 34. The chairman of the Board of Directors shall be a chairman of the shareholders' meeting, whether physical meeting or electronic meeting. In the case where the chairman of the Board of Directors is not present at the meeting or is unable to perform his or her duty, the vice-chairman shall preside over the meeting. If there is no vice-chairman or if there is a vice-chairman who is unable to perform his or her duty, the meeting shall elect one of shareholders to preside over the meeting.
- Section 35. In casting a vote in shareholders' meeting, whether physical meeting or electronic meeting, one share shall has one vote and if any shareholder who has special interest in any matters, such shareholder shall not be eligible to cast vote on such matter except the casting of vote for election of directors. The resolution of the shareholders shall be made by the following votes:
 - (1) In normal cases, the majority of votes of shareholders who attend the meeting and cast votes. In case of an equality of votes, the Chairman of the meeting shall have a casting vote.
 - (2) In the following cases, a resolution shall be passed by votes of not less than three-fourths (3/4) of the total number of votes of shareholders who attend the meeting and are entitled to vote:
 - (a) The sale or transfer of the whole or a substantial part of the business of the Company to other persons;
 - (b) The purchase or acceptance of transfer of the business of private companies or other public companies by the company;
 - (c) The entry into, amendment or termination of contracts with respect to the leasing out of the whole or a substantial part of the business of the Company, the assignment to any other persons to manage the business of the Company or the amalgamation of the business with other persons with the objective towards profit and loss sharing;
 - (d) The amendment of the Memorandum of Association or Articles of Association;
 - (e) The increase or decrease in the Company's capital;
 - (f) The dissolution of the Company;
 - (g) The issuance of debentures of the Company;
 - (h) The amalgamation of the Company with another company
- Section 36. Business to be transacted at an annual general meeting are as follows:
 - (1) To acknowledge the report of the Board of Directors on the Company's operating results in the preceding year;
 - (2) To consider and approve the balance sheet and profit and loss statement;
 - (3) To consider the appropriation of profits and the payment of dividend;
 - (4) To consider and approve the appointment of directors to replace those who are retiring by rotation;
 - (5) To consider and approve directors' remuneration;
 - (6) To consider and approve the appointment of auditors and their remuneration; and
 - (7) Other business.

Guideline for the registration, appointment of proxy, rules for attending the shareholders' meeting via electronic media (E-AGM)

Shareholders or proxies who wish to attend the meeting must submit documents proving their identity as specified to the Company by 20 April 2025. The Company shall verify the list of shareholders according to the closing information of the shareholders' register book who have the right to attend the meeting wholly and correctly. After that, the electronic conferencing service provider will send a Link to attend the meeting and the user manual to Email you have sent to inform the Company. The Link will be sent two business days in advance of the meeting date.

Requesting to attend the meeting via electronic media

Shareholders wishing to attend the meeting via electronic media must notify their intention to attend the meeting as follows:

Submit your request to attend the meeting by sending information via Email or postal mail.

If shareholders wish to notify their intention to attend the meeting via electronic media (E-AGM) by sending information via Email or postal:

- 1. Please fill in the document requesting to attend the meeting via electronic media (E-AGM) (Enclosure 8) by specifying your Email and your mobile phone number clearly for registering for the meeting.
- 2. Attach a copy of proof of identity to confirm the right to attend the E-AGM meeting.
 - 2.1 Shareholders who are natural persons:
 - If a shareholder wishes to attend the meeting in person via E-Meeting:
 - O Attach a copy of a valid government-issued identification document such as an ID card, government ID card, driver's license, or passport. In case of name-surname changes, shareholders are requested to attach supporting evidence.
 - If a shareholder appoints another person to attend the meeting on his/her behalf via E-Meeting:
 - O The Proxy Form (attached with the invitation letter) which is filled in all information signed by the proxy grantor and the proxy correctly and entirely together with duty stamp affixed;
 - O A copy of the proxy grantor's identity document, such as an ID card, a government official ID card, passport (In the case of foreigner) which has not expired and signed certifying the true copy of the proxy.
 - O A copy of the proxy's identity document, such as an ID card, a government official ID card, passport (In the case of foreigner) which have not expired and signed certifying the true copy of the proxy.

2.2 Shareholder who is juristic person:

If the person authorized to sign on behalf of the juristic person (director) wishes to attend the

meeting in person via electronic media (E-Meeting)

O A copy of the shareholder's juristic person registration certificate issued no later than one

year before the date of the shareholders' meeting, which is duly certified by the juristic person

representative (director) authorized to sign on behalf of the juristic person.

O A copy of the identity document of the representative of the juristic person (director), such as

an ID card, a government official ID card, passport (In the case of foreigner) which has not

expired and signed to certify the true copy.

If the proxy is assigned to attend the meeting via electronic media (E-Meeting)

O The Proxy Form (attached with the invitation letter) which is filled in all information signed by

the proxy grantor and the proxy correctly and entirely together with duty stamp affixed;

O A copy of the shareholder's juristic person registration certificate issued no later than one

year before the date of the shareholders' meeting, which is duly certified by the juristic person

representative (director) authorized to sign on behalf of the juristic person.

O A copy of the identity document of the representative of the juristic person (director), such as

an ID card, a government official ID card, passport (In the case of foreigner) which has not

expired and signed to certify the true copy.

O Copy of the identity document of the proxy as in the case of natural persons as mentioned

above.

In case that the supposing documents or evidence mentioned above are not in Thai or English versions. the

shareholders must present an English translation of the document signed to certify the translation by the shareholder

or by an authorized signatory to bind that juristic person (in the case of a juristic person).

3. Submit the documents requesting to attend the meeting via electronic media (item 1) and proof of identity

together with supporting documents (item 2) by sending to the Company by 20 April 2025

• Email channel : ir@pcsgh.com.

Postal channels : Investor Relations Department

P.C.S. Machine Group Holding PCL.

2/1-9 Moo 3, Kokgroad Subdistrict, Muang District, Nakhonratchasima 30280

Tel: 044-701300 ext. 34625

Electronic Meeting Attendance (E-AGM):

- 1. Once the shareholders or proxies wish to attend the meeting and have been fully verified, you will receive an Email from the meeting organizer, a link for attending the meeting, and a system's user manual 2 business days before the meeting date. Please study the manual on how to use the E-AGM meeting system in detail. If you haven't received the Email by 23 April 2025, please contact the Company immediately.
- 2. Meeting attendance and voting via electronic media can be used with computer/notebook/tablet and mobile phone via Web Browser: Chrome with 4G internet speed or home internet basic.

Note: In case of meeting via tablet and mobile phone, <u>Zoom Cloud Meeting program must be installed before</u> attending the meeting, which can be downloaded as follows:





3. The system will open for meetings 60 minutes before the start of the meeting. However, the live broadcast

will only start at the time of the meeting.

4. To log in, attendees must use the information of the shareholder registration number and the shareholder's

ID card number.

5. Voting through the E-Voting system, you will be able to vote for each agenda only by voting for agreeing,

disagreeing, or abstaining. In case of not voting in any agenda, the system will be deemed to vote as agree

immediately (using the vote-counting method by pouring votes towards agreeing).

6. If attendees have any problems or problems in using the E-AGM system, you can contact OJ International

Co., Ltd. at the phone number specified in the Email that sends you the system's user manual.

*** This E-AGM meeting will be an electronic meeting only and will not be held in a conventional meeting venue***

If a shareholder wishes to appoint an independent director as a proxy:

In case that any shareholders cannot attend the E-AGM meeting in person or cannot appoint other proxies to attend

the E-AGM meeting and wish to appoint an independent director as a proxy, they can send a proxy form (Enclosure

9) specifying the proxy as one of the independent directors as specified by the Company along with supporting

documents to the Company by 20 April 2025 via the following channels:

Email channel: ir@pcsgh.com.

Postal channels: Investor Relations Department

P.C.S. Machine Group Holding PCL.

2/1-9 Moo 3, Kokgroad Subdistrict, Muang District, Nakhonratchasima 30280

Tel: 044-701300 ext. 34625

In order to comply with the requirements under the Notification of the Capital Market Supervisory Board

No. TorJor. 79/2564 re: Criteria on the General Solicitation relating to the Appointment of Proxy by the Shareholders

to Attend and Vote in the Shareholders' Meeting, the Company would like to hereby inform the shareholders as

follows:

The shareholders are advised to review the details of the agenda items before deciding to appoint a

proxy;

In case that the Shareholder who appoints a proxy has casted the votes in each agenda item in Proxy

Form B in advance, the Company will record the votes of such shareholder in accordance with the

votes specified in such proxy form. However, in case a shareholder who appoints the Company's

independent director to be his/her proxy does not cast his/her vote in the proxy form in advance, the

independent director, who has been appointed as a proxy, shall cast the votes on behalf of the

shareholder as he/she deems suitable and appropriate (unless the shareholder has explicitly

instructed the independent director to cast the votes in accordance with the votes casted under Proxy

Form B. or Proxy Form C.)

- In case the Company fails to record your votes as indicated in the proxy form, or the proxy does not

cast the votes in accordance with the proxy form, and such failure or omission causes damage to you,

you will be eligible to pursue the legal proceedings.

In case you wish to cancel the appointment of proxy, you may notify the chairman of the board in writing and such

written notification must be delivered to the Company prior to the commencement of the meeting or prior to the

voting in each agenda item at the latest. Please note that the notification of the cancellation of proxy will not affect

the voting in the agenda item in which the voting has been completely casted.

Note: If the shareholders specify their votes in each agenda, the independent directors will cast their votes as

specified in the proxy form. In which the voting in each agenda, shareholders have the right to vote in agreeing,

disagreeing, or abstaining only and cannot divide a partial vote (unless it is a Custodian vote).

In the case of a shareholder who is a foreign investor and appoints a custodian in Thailand to be a stock depository

and keeper:

Please submit the following information:

1. The Proxy Form C (attached with the invitation letter) which is filled in all information signed by the proxy

grantor and the proxy correctly and entirely together with a 20-Baht duty stamp affixed;

2. Custodian juristic person registration certificate (Custodian) with a signature certifying true copy by the

authorized signatory on behalf of the juristic person of the Custodian or the attorney with the corporate seal

(if any).

3. A power of attorney from the shareholder for the Custodian to be authorized to sign the proxy form;

4. A letter confirming that the person signing the proxy form is authorized to operate a custodian business;

5. Copy of ID card, or a copy of government official ID card, or copy of passport (In the case of foreigner) of

the proxy with certified the true copy;

6. Submit information via the following channels:

Email channel: <u>ir@pcsgh.com</u>.

Postal channels : Investor Relations Department

P.C.S. Machine Group Holding PCL.

2/1-9 Moo 3, Kokgroad Subdistrict, Muang District, Nakhonratchasima 30280

Tel: 044-701300 ext. 34625

For the purpose of document verification, please send the documents to the

Company by 20 April 2025.

Submission of advice or questions related to business, industry, Company performance, or related to any agenda which will be considered at the E-AGM meeting:

If shareholders wish to submit suggestions or questions, they can be done as follows:

1. Send advice or questions in advance to the Company before the meeting date through the following

channels:

Email channel: ir@pcsgh.com.

Phone: 044-701300 ext. 34625 (Company Secretary Office)

Postal channels : Investor Relations Department

P.C.S. Machine Group Holding PCL.

2/1-9 Moo 3, Kokgroad Subdistrict, Muang District, Nakhonratchasima 30280

2. Submit advice or questions during the meeting to those attending the E-AGM meeting. The attendee must

specify his/her first and last name and state whether his/her is a shareholder attending the meeting

himself/herself or a proxy. Before every suggestion or question is submitted, the Company has opened

channels for sending advice and questions during the meeting as follows:

Chat channel for text messages;

An audio chat channel where attendees press the raising hand button and turn on the microphone

on their device after the operator sends you an invitation to chat. Please turn off the microphone

after the conversation is finished every time (For more details, please refer to the user manual sent

to the attendees' Emails).

In this regard, if shareholders have questions about the meeting, they can contact the following staff:

1. Regarding submitting documents confirming identity to attend the shareholders' meeting via E-

Meeting, please contact the Company Secretary for further information via the Company's contact

channels as detailed above.

2. Regarding the process of attending the meeting and voting via E-Meeting, in the case of correct and

complete identity verification, please contact OJ International Co., Ltd. at the phone number specified

in the Email that sends you the system's user manual.

Details of Independent Director whom are proposed to be a proxy of Shareholders



Mr. Pakhawat Kovithvathanaphong

Position Independent Director

Chairman of the Audit and Risk Management Committee

Age 76 years old

Address P.C.S. Machine Group Holding Public Company Limited, 2/1-9 Moo 3,

Kokgroad, Muang, Nakorn-Rajsima 30280, Thailand

Special Conflict of Interest None

Amount of shares held None (including spouse and minor children)

Special Conflict of Interest None

Amount of shares held 0.03% (including spouse and minor children)



Mr. Jukr Boon-long

Position Independent Director

Chairman of the Nomination and Remuneration Committee Member of the Audit and Risk Management Committee

Member of the Sustainability and Corporate Governance Committee

Age 67 years old

Address P.C.S. Machine Group Holding Public Company Limited, 2/1-9 Moo 3,

Kokgroad, Muang, Nakorn-Rajsima 30280, Thailand

Special Conflict of Interest None

Amount of shares held None (including spouse and minor children)

ใบตอบรับเข้าร่วมประชุมผ่านสื่ออิเล็กทรอนิกส์ บริษัท พี.ซี.เอส. แมชีน กรุ๊ป โฮลดิ้ง จำกัด (มหาชน) Acceptance for the invitation for online meeting of P.C.S. Machine Group Holding PCL

Enclosure 8

			0 20 7 11	เดือน	
			Date	Month	Year
(1)	ข้าพเจ้า		หมายเลขบัตรปร	ระชาชน/หนังสือเดิ	นทาง
	I/We,		Identification	on Card/Passpor	t number
1	สัญชาติน้	วานเลขที่	ถนน		ทำบล/แขวง
	Nationality	Residing at No.	Road		Sub district
,	อำเภอ/เขต	จึง	งหวัด	5	หัสไปรษณีย์
	District		Province		Postal Code
(2)	เป็นผู้ถือหุ้นของ บริษัท	พี.ซี.เอส. แมชีน กรุ๊ป	โฮลดิ้ง จำกัด (มห	หาชน)	
	Being a shareholder	of P.C.S. Machine	Group Holding I	Public Company	Limited
•	โดยถือหุ้นรวมทั้งสิ้น			หุ้น	
	Holding the total am	ount of			shares
	Self-Atte	_	3)		ทีเข้าร่วมประชุมดังกล่าวข้างต้น
(Self-Atte มอบฉันทะ Proxy to (3) ข้อมูลในการจัดส่งวิ	nding ให้ (นาย/นาง/นางสา ธีการเข้าร่วมประชุม			ก็เข้าร่วมประชุมดังกล่าวข้างต้น attend the meeting.
(Self-Atte มอบฉันทะ Proxy to (3) ข้อมูลในการจัดส่งวิ	nding ให้ (นาย/นาง/นางสาว			'
(Self-Atte มอบฉันทะ Proxy to (3) ข้อมูลในการจัดส่งวิ Please send the	nding ให้ (นาย/นาง/นางสา ธีการเข้าร่วมประชุม	meeting by belo	ow email	attend the meeting.
(Self-Atte มอบฉันทะ Proxy to (3) ข้อมูลในการจัดส่งวิ Please send the อีเม	nding ให้ (นาย/นาง/นางสา ธีการเข้าร่วมประชุม e Link to join the r	meeting by belo	ow email	attend the meeting.
	Self-Atte มอบฉันทะ Proxy to (3) ข้อมูลในการจัดส่งวิ Please send the อีเม	nding ให้ (นาย/นาง/นางสา ธีการเข้าร่วมประชุม e Link to join the r	meeting by belo	ow email [ໂ	attend the meeting. ปรดระบุ) Please fil in the blank.
	Self-Atte มอบฉันทะ Proxy to (3) ข้อมูลในการจัดส่งวิ Please send the อีเม E-N	nding ให้ (นาย/นาง/นางสา ธีการเข้าร่วมประชุม e Link to join the r ล	meeting by belo	ow email [ໂ	attend the meeting. ปรดระบุ) Please fil in the blank.
	☐ Self-Atte มอบฉันทะ Proxy to (3) ข้อมูลในการจัดส่งวิ Please send the อีเม E-N โทร	nding ให้ (นาย/นาง/นางสา ธีการเข้าร่วมประชุม e Link to join the r a Mail ศัทพ์มือถือ	meeting by belo	ow email (ໂ	attend the meeting. ปรดระบุ) Please fil in the blank. (โปรดระบุ)
(Self-Atte มอบฉันทะ Proxy to (3) ข้อมูลในการจัดส่งวิ Please send the อีเม E-N โทร Mo (4) จัดส่งเอกสารเพื่อยื่น	nding ให้ (นาย/นาง/นางสาว ธีการเข้าร่วมประชุม e Link to join the r a Mail ศัทพ์มือถือ obile Number เยันตัวตน ตามสิ่งที่ส่ nit the required do	meeting by belo งมาด้วย 7 วิธีการเ ocument per an	ow email (โ เข้าร่วมประชุม ภา n attachment 7 k	attend the meeting. ปรดระบุ) Please fil in the blank. (โปรดระบุ) Please fil in the blank. ยในวันที่ 20 เมษายน 2568 by 20 April 2025
(☐ Self-Atte มอบฉันทะ Proxy to (3) ข้อมูลในการจัดส่งวิ Please send the อีเม E-N โทร Mo (4) จัดส่งเอกสารเพื่อยืง Please subn (5) เมื่อได้รับการยืนยัน	nding ให้ (นาย/นาง/นางสาว ธีการเข้าร่วมประชุม e Link to join the r a Mail Mail pbile Number นยันตัวตน ตามสิ่งที่ส่ nit the required do	meeting by belo งมาด้วย 7 วิธีการเ ocument per an	ow email (โ เข้าร่วมประชุม ภา n attachment 7 k ระชุมและวิธีการเข้	attend the meeting. ปรดระบุ) Please fil in the blank. (โปรดระบุ) Please fil in the blank. ยในวันที่ 20 เมษายน 2568 by 20 April 2025 กร่วมประชุมไปยังอีเมลที่ท่านได้ระบ
(☐ Self-Atte มอบฉันทะ proxy to (3) ข้อมูลในการจัดส่งวิ Please send the อีเม E-N โทร Mo (4) จัดส่งเอกสารเพื่อยืน Please subn (5) เมื่อได้รับการยืนยัน Once you have	nding ให้ (นาย/นาง/นางสาว ชีการเข้าร่วมประชุม E Link to join the r a Mail Dile Number มยันตัวตน ตามสิ่งที่ส่ nit the required do	meeting by belo งมาด้วย 7 วิธีการเ ocument per an อลิงค์การเข้าร่วมป pany will send t	ow email (โ เข้าร่วมประชุม ภา n attachment 7 k ระชุมและวิธีการเข้ the Link to join [*]	attend the meeting. ปรดระบุ) Please fil in the blank. (โปรดระบุ) Please fil in the blank. ยในวันที่ 20 เมษายน 2568 by 20 April 2025

ลงชื่อ/Signed.....ผู้ถือหุ้น/Shareholder